

HEALING AS ONE MARITIME NATION

Annual
Report
—
2021



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Annual Report 2021

The Cover

The role of the Philippine Ports Authority in the time of pandemic can never be overemphasized as its ports serve as ‘connectors’ in bringing the much-needed help from the seat of the National Government down to the countryside.

In 2021, the PPA needed to strike a balance among several factors—uninterrupted trade, health and safety, and seamless travel—to guarantee comfort and convenience across all sectors, an advocacy of the current administration since it took over in 2016.

PPA takes pride in its role in the fight against the pandemic. While there were cases of COVID-19 infection among its employees, contracted all in the performance of their sworn duties, PPA was still able to function positively and deliver its commitment to the Filipino people—better, bigger, modern port facilities with people armed with competence, integrity, and accountability.

As we move forward to the ‘new normal’, the PPA remains steadfast in its commitment as a major component of Government towards nation-building.

Indeed, the Philippines is Healing As One Maritime Nation.

02	Message from the General Manager
05	Performance at a Glance
06	Vision, Mission, Mandate, and Core Values
07	Strategy Map
07	Corporate Social Responsibility (CSR) Statements
08	Shipping and Trade Performance <ul style="list-style-type: none"> Cargo Throughput Container Throughput (in TEUs) Passenger Traffic Shipcalls
16	Financial Highlights <ul style="list-style-type: none"> Dividend Remittance Income Tax Revenue
18	Port Operations and Business Development <ul style="list-style-type: none"> Key Policies/Issuances Enhancing Port Efficiency Leveraging on Information Technology
26	Physical Infrastructure Development and Maintenance <ul style="list-style-type: none"> Locally Funded Projects Harbor Maintenance Repairs and Maintenance (R&M)
36	Safety, Security, and Environmental Protection <ul style="list-style-type: none"> Promoting Port Safety and Security Promoting Sustainable Port Operations
40	Corporate Governance <ul style="list-style-type: none"> Enhancing Transparency, Integrity, and Accountability Maintaining Quality Workforce Awards and Recognitions Engaging Stakeholders and the Port Community Strengthening Global Partnerships
48	COVID-19 Response
52	PPA Board and Directors <ul style="list-style-type: none"> Board of Directors & Members Alternate Board Members Technical Working Group PPA Executive Officers PPA Department Managers PPA Port Managers

Message from the General Manager

The year 2021 was another tough year for the business and the economy due to the ongoing pandemic. Nonetheless, we remained resilient and managed to accomplish our committed targets for the year. With a series of measures and initiatives instituted, I am pleased to report our contributions to the government's recovery programs to help stimulate the economy and revive consumer and business confidence.

For the full year 2021, the country's gross domestic product (GDP) registered a 5.6 percent growth from a 9.5 percent drop in 2020. With PPA's mandate to manage and operate the ports in support of trade and national development, PPA's contribution to this economic expansion was evident in the movement of cargo handled in our ports nationwide, exceeding 2020 levels by 7.40 percent or 18.06 million metric tons (MMTs). The container throughput of 7.37 million twenty-foot equivalent units (TEUs) in 2021 was 9.11 percent or 615,775 higher than the volume handled in 2020.

With the reopening of the domestic market and gradual lifting of restrictions, our trade volume improved, and this translated to the strong financial performance of the agency enabling us to generate Php17.67 billion in total revenues, Php 1.03 billion or 6 percent higher than the 2020 figure. As a result, the PPA Board of Directors

approved a Php 4.08 billion dividend remittance to the Bureau of the Treasury representing 60 percent of our income for the year 2021. We are optimistic that our dividend contribution to the national government will help improve the delivery of support services to those affected by the slowdown in economic activities.

Despite the setbacks caused by the ongoing pandemic, we are moving forward and stepping up efforts to address the increasing demand for port infrastructure. We are one with the government's targets in accelerating infrastructure development as envisioned in the Philippine Development Plan. Over the course of 2021, we implemented 88 locally funded projects, of which 27 were completed by yearend, and 61 are ongoing and will be carried over in 2022. We spent Php 3.983 billion for the implementation of these projects, which include, among others, major port expansions in Salomague, Ilocos Norte; Puerto Princesa, Palawan; Maribojoc, Bohol; and Banago, Bacolod City.

On top of our physical and financial accomplishments, we also made significant steps in reviewing and formulating policies and procedures to improve how we do things and re-examine how we work in response to the new normal. We updated our policies and port protocols to mitigate the impact of COVID-19, and to ensure business

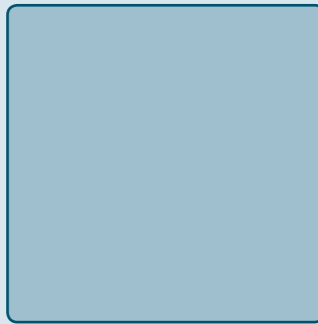
continuity, and reduce disruption in maritime trade and transport specifically for all ships calling at government and private ports under PPA jurisdiction.

With the government's initiative to safely reopen the economy, we started implementing the Safety Seal Certification in our ports, which applies to all establishments inside the PPA ports nationwide. All operators of establishments and its authorized representatives are required to apply for the issuance of this Certification.

We also introduced a series of relief measures to our stakeholders in the wake of the pandemic as we granted discounts on waste reception fees for selected cargo and passenger vessels. Moreover, we extended the implementation of the financial assistance for the critically impacted maritime sector, which applies to all Philippine-registered ships operating in the domestic trade and calling at government ports under PPA. Consistent with the objectives of the Bayanihan to Recover as One Act, we provided free COVID-19 testing to qualified returning Filipino seafarers, which we launched in 2020 as part of the activation of the crew change hubs in selected PPA gateway ports.

In our effort to further encourage greater private sector participation for efficient port management and other related port services, we successfully bid out 14 ports under the Port Terminal Management Regulatory Framework (PTMRF). This framework aims to foster higher efficiency and productivity in port operations and promote consistency in the awarding of port management contracts.





Alongside the big projects, we continue to upgrade our digital infrastructure and capabilities in keeping with the reforms instituted by government to streamline processes such as those concerning business to government (B2G) and consumers to government (C2G) transactions. We rolled-out our Internet-based Port Operations Receipting for Terminal System (iPorts), a computerized system of port transaction processing, billing, and receipting. An Online Real Estate Management System (OREMS) has likewise been developed to aid PPA in managing its properties through online submission and approval of application for lease, rental payment, and other related transactions. Other permit and pass systems have been introduced to unify the process of accreditation and permit application for transport service providers, and other port service providers of the Port Authority.

As we continue to work with international organizations and adopt global best practices, PPA was once again recognized by the Asia-Pacific Economic Cooperation (APEC) Port Services Network (APSN) with the Port of Cagayan de Oro receiving another Green Port Award System (GPAS) recognition. With this award, we are stepping up our efforts in prioritizing our "Green Port"

roadmap by identifying the gaps in infrastructure and policy requirements to meet the GPAS Indicator System.

In 2021, as PPA General Manager, I was elected as Vice President for Asia, South East and Oceania of the International Association of Ports and Harbors (IAPH) from 2021-2023. IAPH is a global alliance of ports aiming to be the industry reference for sharing best practices in port operations and services.

Taking everything into account, the ongoing pandemic has placed enormous challenges to the PPA workforce and to the whole organization. With all these achievements despite the pandemic, I commend our workforce who remained focused, dedicated, and committed in delivering these strong results of our collective efforts. On behalf of PPA, I also express my sincere appreciation to our port operators, port users, and service providers for their valued support and cooperation to keep our targets on track. Finally, I convey my gratitude to the guidance provided by the officers and members of the PPA Board of Directors who diligently see us through in many challenging circumstances during the year.

JAY DANIEL R. SANTIAGO
General Manager

PERFORMANCE AT A GLANCE

Shipping and Trade

Cargo Throughput

From 2020 **7.40%**
262,051 MMTs

Container Traffic

From 2020 **9.11%**
7,373 Million TEUs

Ship Traffic

From 2020 **17.80%**
379,226 Shipcalls

Passenger Traffic

From 2020 **-7.27%**
23,077 Million Passenger



Physical Infrastructure Development and Maintenance

Budget Allocation for Locally Funded Projects (LFPs) PhP4.577 Billion

27 ✓
Completed LFPs

61 ↻
Ongoing LFPs

Budget for Repair and Maintenance (R&M) Projects PhP1.214 Billion

124 ✓
Completed R&M Projects

38 ↻
Ongoing R&M Projects



Dividend Remittance

Dividend/Remittance to the National Government

From 2020 **8.50%**
PhP 4.083 Billion





Vision

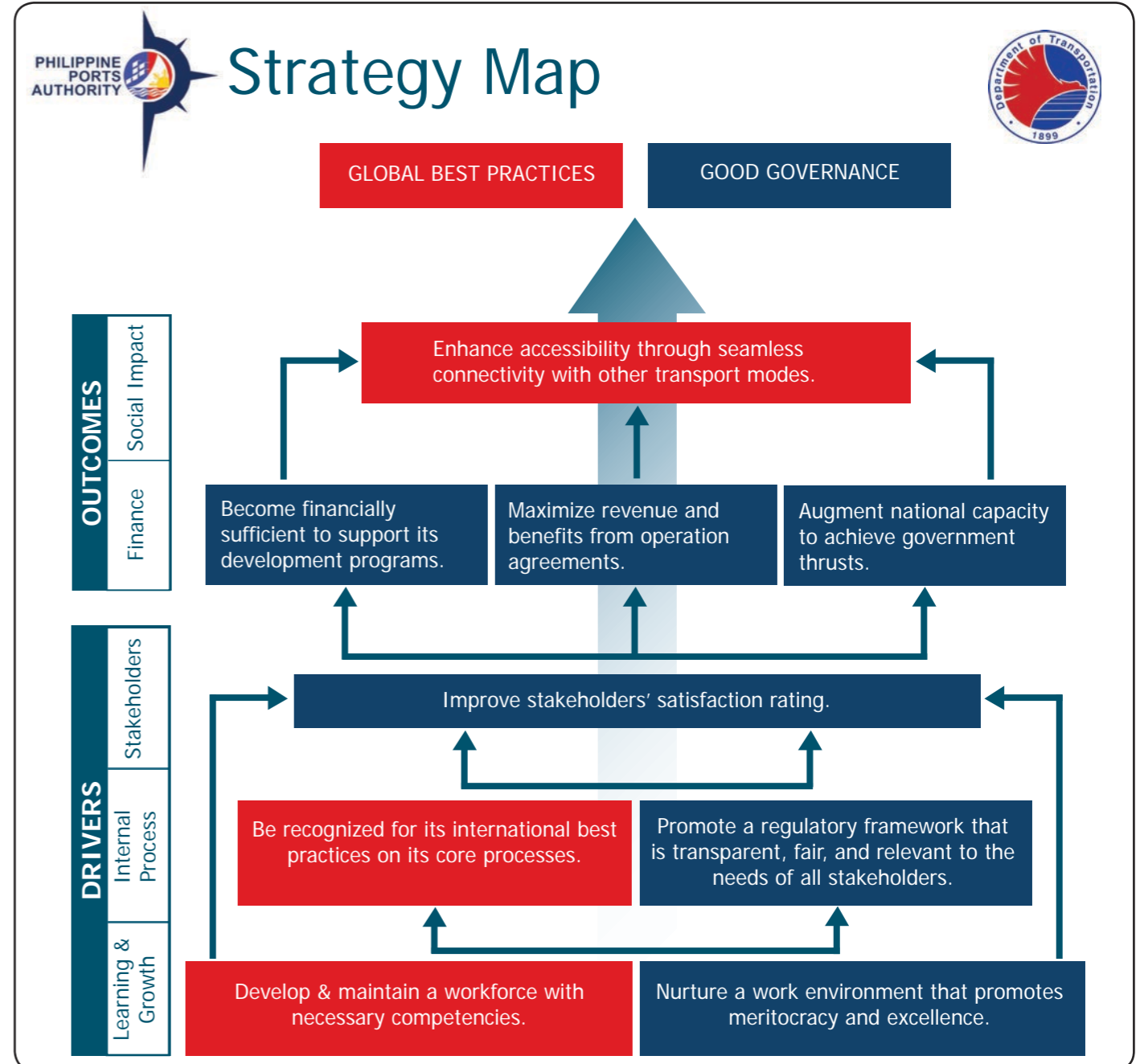
By 2030, the Philippine Ports Authority, as part of an integrated transport and logistics system, shall have provided port facilities and services at par with global best practices and a port regulatory environment conducive to national development.

Mission

- Provide modern, sustainable, and resilient port infrastructures and facilities.
- Provide responsive, reliable, and efficient port services.
- Promote a regulatory framework that is transparent, fair, and relevant to the needs of all stakeholders in pursuit of a national port development program.

MANDATE
To establish, develop, regulate, manage and operate a rationalized national port system in support of trade and national development.

CORE VALUES
Transparency • Reliability
Innovation • Professionalism
Sustainability • Social Responsibility



Corporate Social Responsibility (CSR) Statements

As a leading GOCC, PPA continues to work towards upholding the highest standards of corporate governance by simply being a responsible corporate citizen. This entails:

- Developing and operating ports that cater to the needs of local and/or global clients in accordance with best practices and state-of-the-art technologies;
- Promoting the growth of communities by linking them to the mainstream of economic activities;
- Establishing fair and equitable business relationships which are beneficial to both port stakeholders and the government; and
- Uplifting the lives of its employees by giving them a work environment that is conducive and offers opportunities for career advancement.

Shipping and Trade Performance

While the COVID-19 pandemic significantly impacted global maritime industry, the country's maritime transport sector remained resilient and showed remarkable recovery in 2021. The economic growth in 2021, which posted a 5.6% increase in GDP from the negative 9.5% recorded in 2020, was largely the result of the

government's economic stimulus packages, reopening of the domestic markets, and gradual lifting of restrictions such as those in the supply chain of essential goods, and trade in general. These developments positively influenced the country's overall trade and shipping performance during the year in review.



2016-2021 PORT STATISTICS

Shipcalls (in thousands)

2016 2017 2018 2019 2020 2021

433.6 449.0 468.4 503.0 321.9 379.2

Cargo Throughput (in million MTs)

2016 2017 2018 2019 2020 2021

243.8 253.6 261.0 266.4 244.0 262.1

Container Throughput (in million TEUs)

2016 2017 2018 2019 2020 2021

6.52 7.01 7.57 7.87 6.76 7.37

Ro-Ro Traffic (in millions)

2016 2017 2018 2019 2020 2021

5.50 6.11 6.99 7.82 5.08 6.93

Passenger (in millions)

2016 2017 2018 2019 2020 2021

68.9 72.4 76.8 83.7 24.9 23.1



Port Statistics 2021 Top 5 Port Management Offices

Shipcalls 379,226

1. Panay/Guimaras	86,256
2. Davao	38,322
3. Batangas	30,540
4. Negros Occidental/Bacolod/Banago/BREDCO	23,351
5. Mindoro	20,304



23,076,974 Passengers



5,199,944	1. Panay/Guimaras
2,116,737	2. Davao
1,838,631	3. Batangas
1,794,871	4. Bicol
1,648,876	5. Eastern Samar/Leyte

Cargo Throughput 262,050,892 mt

1. NCR North	35,082,220
2. Surigao	31,853,626
3. M.I.C.T. *1	25,681,534
4. Batangas	20,059,418
5. Bataan/Aurora	18,510,237



7,373,516 TEUs Container Throughput



2,508,119	1. M.I.C.T. *1
1,390,986	2. NCR North
1,078,173	3. NCR South *2
824,469	4. Davao
312,221	5. Batangas

Ro-Ro Traffic 6,934,106 vehicles

1. Panay/Guimaras	1,167,870
2. Batangas	643,077
3. Mindoro	619,626
4. Negros Occidental/Bacolod/Banago/BREDCO	618,031
5. Eastern Leyte/Samar	569,310



Note: *1 - MICT is a terminal under PMO NCR South
*2 - PMO NCR South excluding MICT

Cargo Throughput

The rebound in trade flows was evident in the movement of cargo during the year in review. In tandem with the country's economic recovery, which started in the second quarter of 2021, total cargo throughput reached 262.05 million metric tons (MMTs). This is 7.40% or 18.06 MMTs higher than the 243.99 MMTs recorded in 2020.

Domestic cargo, which accounted for 36.83% of the total cargo throughput, was up 3.11% to 96.509 MMTs compared with the 93.594 MMTs recorded in the previous year.

The country's foreign trade constituted 63.17% of the total cargo volume and was able to recover despite the uncertainty caused by the global pandemic. Foreign cargo, meanwhile, posted a growth of 10.07% or 15.146 MMTs.

In comparison with the 2019 pre-pandemic level, cargo

volume is lower by 1.64% or 4.366 MMTs.

Container Throughput (in TEUs)

The total containerized cargo volume increased by 9.11% or 615,775 twenty-foot equivalent units (TEUs) to 7,373,516 TEUs from 6,757,741 TEUs last year. Domestic container traffic posted a 4.70% or 128,848 TEUs increase while foreign container traffic inched up by 12.12% or 486,926 TEUs, with both import and export container volumes posting increases of 13.53% or 271,347 TEUs, and 10.71% or 215,579 TEUs, respectively.

Compared to the pre-pandemic figures, total container traffic for the period was lower by 6.26% or 492,390 TEUs with both domestic and foreign components registering a slump of 9.36% or 296,413 TEUs and 4.17% or 195,977 TEUs, respectively.

	2021	2020	2019	Inc/(Dec) 2021vs.2020		Inc/(Dec) 2021vs.2019	
	Volume	%	Volume	%		Volume	%
Cargo (in MT)	262,050,892		243,989,538			266,417,209	
Domestic	96,509,473		93,594,169			104,428,354	
Foreign	165,541,419		150,395,369			161,988,855	
Import	94,639,394		90,150,167			100,298,176	
Export	70,902,025		60,245,202			61,690,679	
Container (in TEUs)	7,373,516		6,757,742			7,865,906	
Domestic	2,869,282		2,740,434			3,165,695	
Foreign	4,504,234		4,017,308			4,700,211	
Import	2,276,594		2,005,247			2,336,971	
Export	2,227,640		2,012,061			2,363,240	
Passenger	23,076,974		24,886,437			83,721,395	
Disembarked	11,791,926		12,588,486			42,308,684	
Embarked	11,285,048		12,276,337			41,198,946	
Cruise Ships	-		21,614			213,765	
Shipcalls	379,226		321,934			503,098	
Domestic	367,448		310,361			491,836	
Foreign	11,778		11,573			11,262	

Note: Any adjustment will be reflected on the PPA Web page

Passenger Traffic

The ongoing pandemic has forced the National Government and the Local Government Units to issue restrictions on the entry and exit of various transportation modes. Passenger transport was greatly affected due to the strict community quarantine measures implemented for passengers to reduce COVID-19 transmission.

As of end December, the number of passengers accommodated at the ports was recorded at 23,076,974, which further dipped by 7.27% from the previous year's total passenger volume of 24,886,437.

With the ongoing restrictions being imposed in many countries, cruise-tourism traffic remained to be negatively

impacted by the pandemic declining by 100% (21,614 passengers) from last year's record.

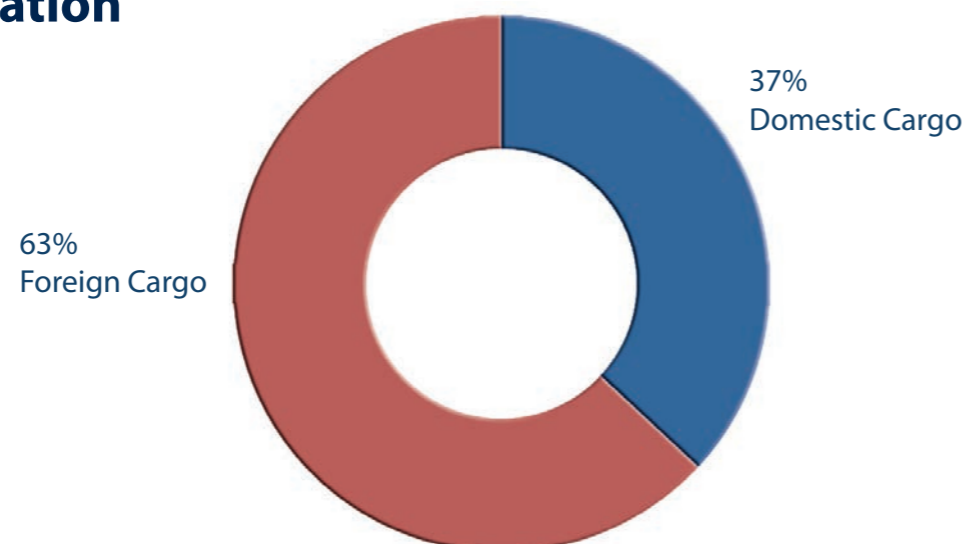
Compared to the pre-pandemic passenger traffic, total head count was lower by 72.44% or 60,644,421 passengers.

Shipcalls

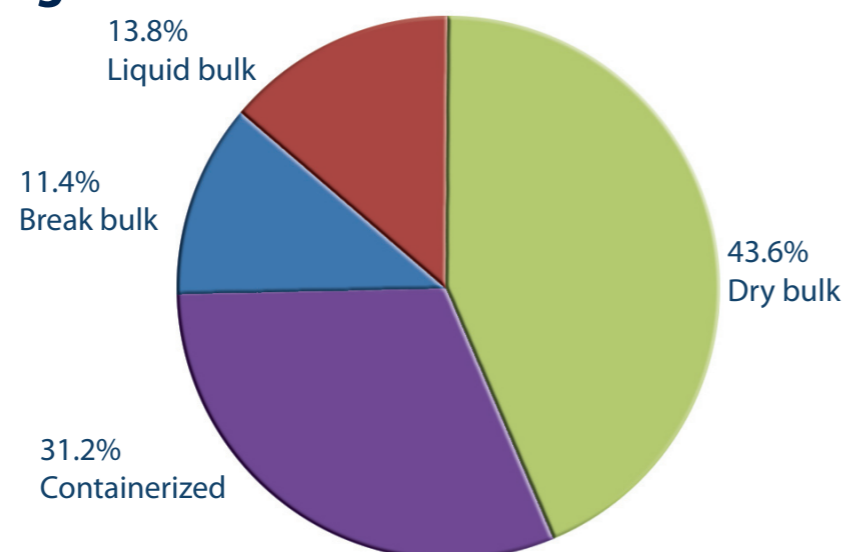
Shipcalls recorded during the period totaled 379,226, 17.80% or 57,292 higher than the registered traffic last year of 321,934. Domestic shipcalls significantly increased by 18.39%, while foreign shipcalls slightly recovered with a 1.77% increase from the 2020 figure.

2021 Cargo Throughput (in Metric Tons)

By Type of Operation



By Type of Packaging

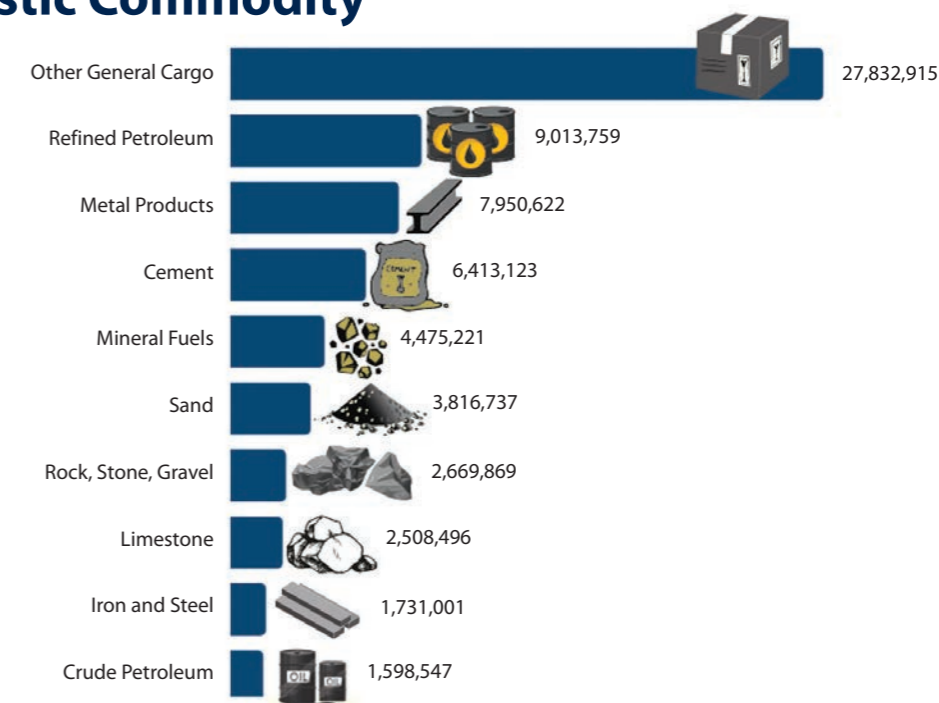


Share in Total Cargo Throughput

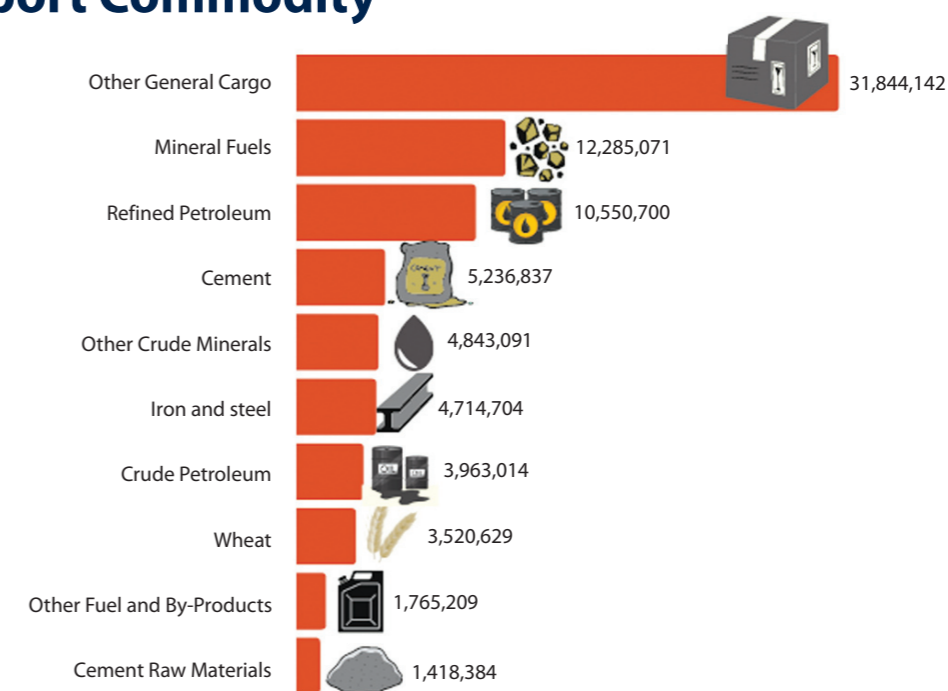
27%
Export

36%
Import

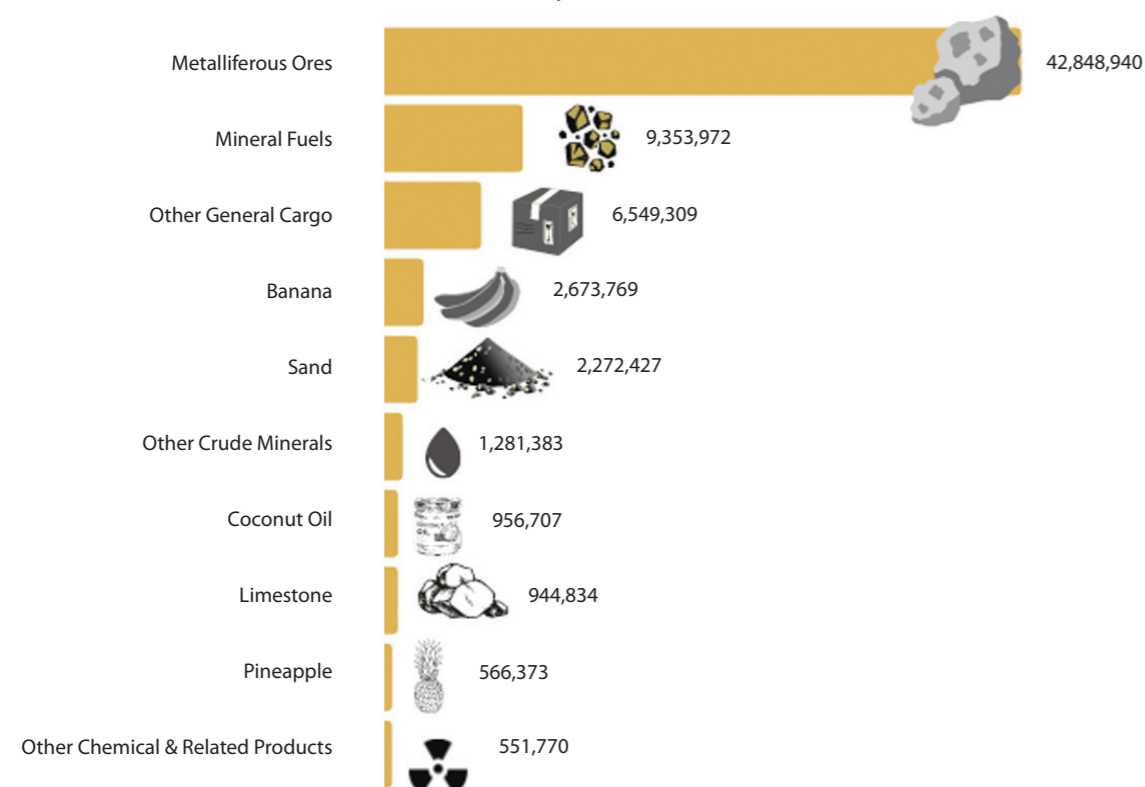
Top 10 Domestic Commodity



Top 10 Import Commodity

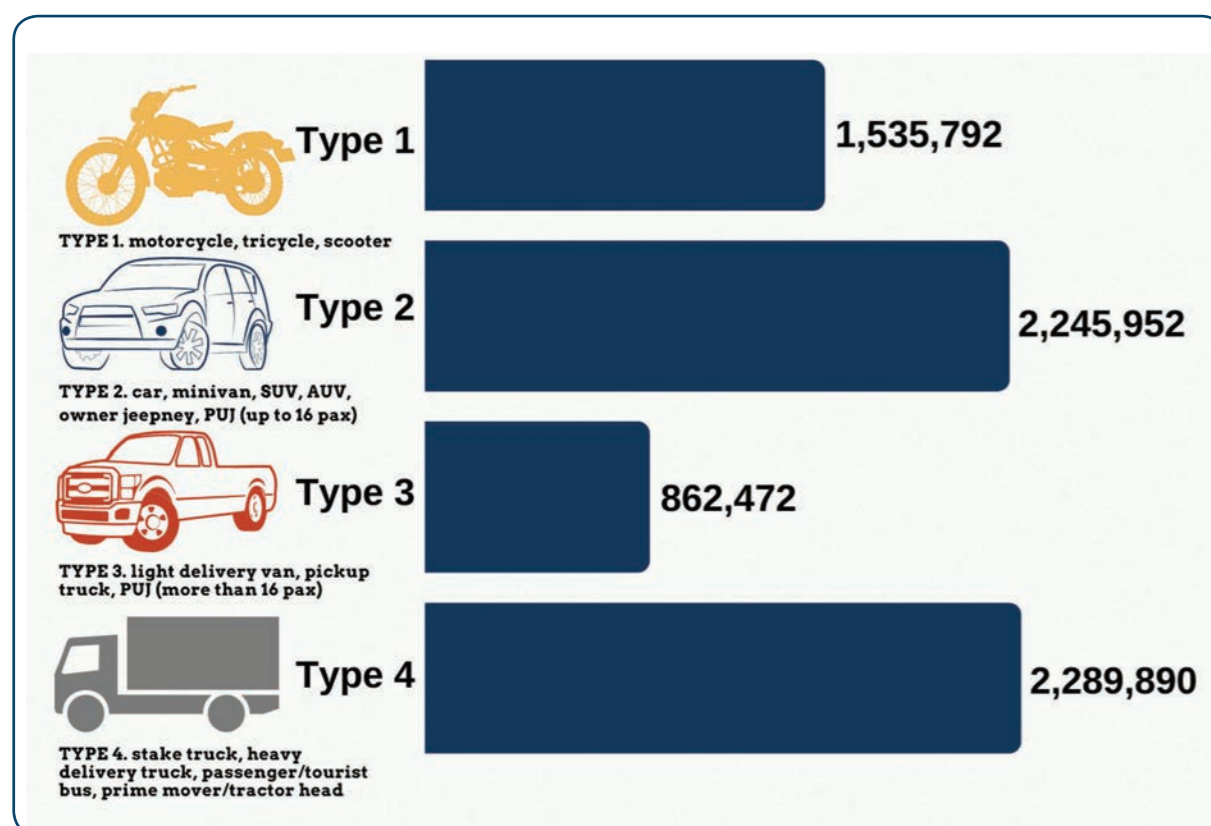


Top 10 Export Commodity



2021 Ro-Ro Traffic

No. of Vehicles Carried by Ro-Ro vessels



2021 Container Throughput

(in Twenty-foot Equivalent Units)

Domestic

856,410.50
Empty TEUs

1,991,738.50
Loaded - FCL

21,133.00
Loaded - LCL

Foreign

1,533,096.75
Empty TEUs

2,971,136.75
Loaded - FCL

00.00
Loaded - LCL

Share in Total Container Throughput


31%
Import

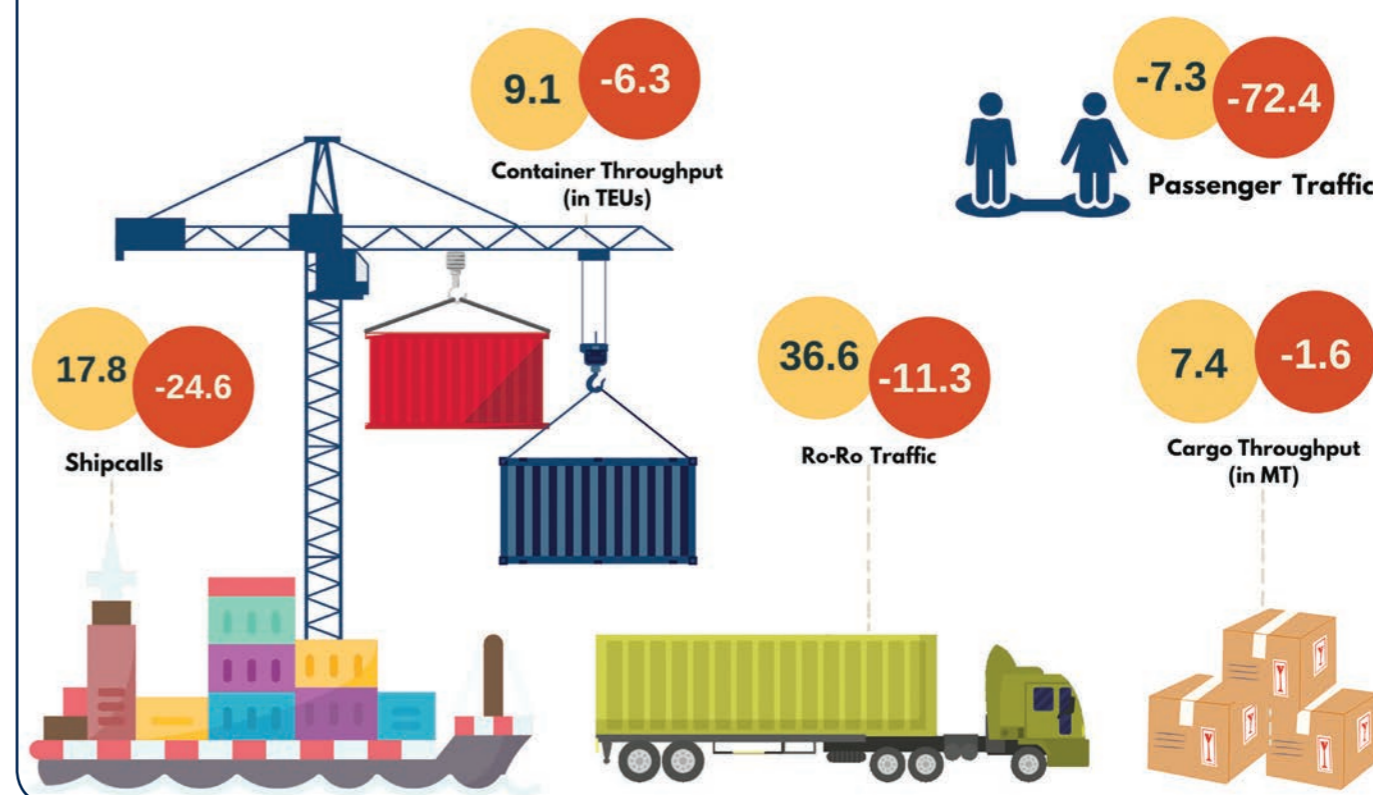
* FCL - Full Container Load
LCL - Less than Container Load

PORT STATISTICS COMPARATIVE GROWTH ANALYSIS

2021 vs 2020 - 2019

Year-on-Year Growth Rates in Percent

Legend: 2021 vs 2020 2021 vs 2019



Financial Highlights

In the face of the ongoing COVID-19 pandemic, the Port Authority has showed resilience and continuously maintained a strong financial performance, which enabled the agency to implement its priority programs and projects.

Driven by the favorable outcome in shipping and trade volume, PPA was able to generate a total revenue of Php17.673 billion during the year.

Dividend Remittance

The PPA remitted a cash dividends amounting to Php4.083 billion to the Bureau of the Treasury (BTr) representing 60% of the Authority's Income for the year 2021 amounting to Php6.761 billion.

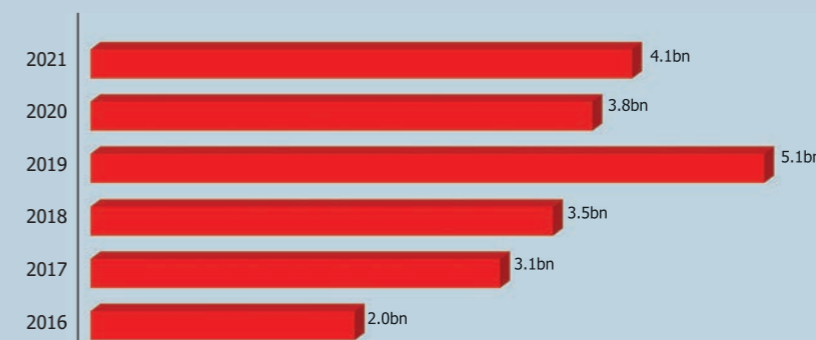
Since 2018, the PPA has been consistently contributing dividend remittance more than 50% of its annual net earnings as cash dividends. Moreover, a total of Php21.475 billion in dividends has been remitted by PPA for FY 2016-2021, more than double the total dividends the Authority has remitted post EDSA. Republic Act No. 7656 requires all GOCCs to remit to the National Treasury at least 50% of their annual net earnings as either cash, stock or property dividends.

Schedule of Dividend Remittance

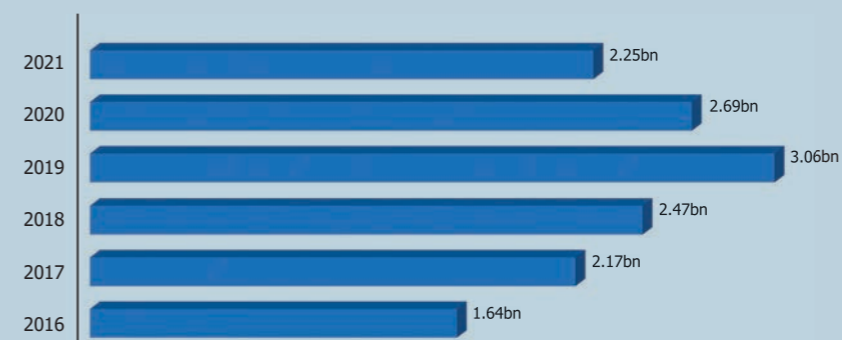
Year	Dividend Paid
2016	1,956,428,806
2017	3,103,323,128
2018	3,515,132,904
2019	5,054,904,452
2020	3,762,824,023
2021	4,083,330,028
Total	P 21,475,943,342

Dividend, Income Tax, and Revenue

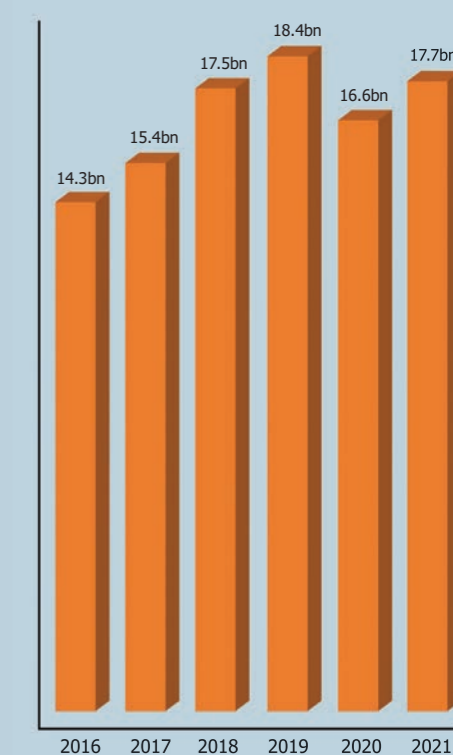
Dividend



Income Tax



Port Revenue



Port Operations and Business Development

To meet the demands of the new normal, PPA continues to step-up efforts to ensure the efficient flow of goods in ports nationwide. In response to the present realities and to identify new opportunities, PPA has amended and formulated policy measures, and recalibrated its action plans to further improve its port operations and services. The following is a list of some key achievements in 2021:

PORT OPERATIONS

Key Policies/Issuances

TYPE/No. Administrative Order (AO)	SUBJECT	PURPOSE
010-2021	Implementation of Safety Seal Certification in Ports	Assure the public that establishments inside the ports are compliant with the Minimum Public Health Standards and are safe for use, and to strengthen the contact tracing initiative of the government.
009-2021	Grant of 50% Discount on Waste Reception Fee for Motor Bancas and Passenger/Cargo Vessels with Capacity of More than 15 Passengers and Up to 35 Gross Tonnage (GT) During the State of National Emergency Due to COVID-19 Pandemic	Reduce the adverse effect of the COVID-19 pandemic to the shipping industry which has been critically affected through a discounted Waste Reception Fee.
008-2021	Amendments to PPA Administrative order (AO) No. 01-2020 entitled "Prescribed Waste Reception Fee in all PPA Ports"	Amend the type and classification of vessels subject to the charge of Waste Reception Fee (WRF) under PPA AO 01-2020 and include the prescription of a per round trip collection of Waste Reception Fee for vessels with short travel time.
007-2021	Amendment on Certain Provisions of PPA Access Control Regulations	Streamline the current systems and procedures pursuant to the provision of Ease of Doing Business and Efficient Government Service Delivery Act of 2018 (R.A. No. 11032).
006-2021	Revised Accreditation and Permit to Operate Requirements for Transport Service Providers	Prescribe the revised requirements for PPA accreditation and PTO for Transport Service Providers operating or intending to operate in ports under the jurisdiction of PPA.
005-2021	Revised Port Protocols in Response to the COVID-19	Prescribe revised protocols in ports to ensure business continuity and reduce disruption in maritime trade and transport.
004-2021	Policy on the Registration and Monitoring of Containers	Generate an explicit and non-repudiable record of accountabilities to enable PPA to monitor the movement of containers from the time of entry, discharge, return and storage, and re-export.
001-2020 as amended by 008-2021 Memorandum Circular (MC)	Prescribed Waste Reception Fee in All Ports	Amend the type and classification of vessels subject to the charge of Waste Reception Fee under PPA AO No. 01-2020 and include the prescription of a per round trip collection of WRF for vessels with short travel time.



TYPE/No. Memorandum Circular (MC)	SUBJECT	PURPOSE
23-2021	Financial and Operational Assistance to Agencies and Organizations Involved in Tropical Storm (T/S) Odette Response, Relief, and Reconstruction Operations	Prescribe the guidelines in the provision of prompt support to the government's efforts and call to provide response, relief and reconstruction to people and communities affected by TS Odette.
19-2021	Moratorium on the Submission of Permit to Operate (PTO) for Transport Providers Operating in Manila Ports	Prescribe the special procedures in the application and processing of Certificate of Accreditation (CA) and PTO during the moratorium and encourages all trucking operators who are operating or intending to operate in Manila Port to comply with PPA's requirements.
012-2021	Approved Upward Adjustment on the Existing Vessel and Cargo Handling Charges on International Containerized and Non-Containerized Cargoes Handled at South Harbor and the Manila International Container Terminal (MICT)	Ten percent (10%) tariff increase on cargo handling charges (except empty containers and out-of-gauge cargoes) for both ATI and ICTSI at South Harbor and MICT, respectively, to be implemented in two tranches.
011-2021	Ban on the Use of Unnecessary Single-use Plastic Products	Ban the use of unnecessary single-use plastics as a solid waste avoidance and minimization strategy.
010-2021	Guidelines on Claims for Refund of Rental Deposit	Prescribe the procedures on the refund of rental deposit in excess of the monetary obligations of lessees/permittees.
006-2021	Implementation of Guidelines on Accreditation, Permit to Operate and Mandatory Tree/Mangrove Planting	Provide uniform, consistent, and proper implementation of the guidelines for Accreditation Certificate, Permit to Operate (PTO), and Mandatory Tree/Mangrove Planting (MT/MP).
005-2021	Revised Guidelines on the Implementation of the Port Users' Security Screening System	Systematize the procedures in the screening of port users, passengers, and baggage, and to prevent unauthorized weapons or any other dangerous substances from being introduced into the port and vessels in compliance with the ISPS Code and National Security Programme for Sea Transport and Maritime Infrastructure (NSPSTMI).
003-2021	Guidelines on the Refund of Dockage and Lay-Up Fees Paid by Domestic Shipping Companies/Operators	Provide uninterrupted grant of financial assistance to the critically impacted maritime sector pursuant to R.A. No. 11494 and 11519, and prescribe mechanics on the refund of dockage and lay-up fees paid by domestic shipping companies/operators for the period December 2020 to January 28, 2021.
002-2021	Extension of the Implementation of Financial Assistance for the Critically Impacted Maritime Sector under Republic Act (R.A.) No. 11494	Reduce the adverse effect of COVID-19 to the shipping industry through the provision of financial assistance; and prescribe eligibility requirements, procedures, and terms and conditions for the shipping companies/operators who can avail of the financial assistance.



BUSINESS DEVELOPMENT

Development and Operation of Private Ports

During the year, PPA approved 43 applications for Certificate of Registration and Permit to Operate (COR/PTO) private ports in various locations nationwide. These include special, temporary, and permanent operating permits for both commercial and non-commercial private ports. In addition to this, the Authority issued seven (7) Clearances to Develop private port facilities in Batangas, Albay, Bohol, Davao de Oro and Davao Oriental, and Butuan.

Real Estate Management

Leasing of identified available areas within the ports forms an important diversification of additional income as well as optimizing the utilization of the ports.

A total of 174 short-term lease contracts were issued by PPA during the year for the lease of land and/or building

space in various ports nationwide. The contracts entered into have 3-months to 1-year lease periods.

Port Terminal Management Regulatory Framework (PTMRF)

In 2016, PPA issued Administrative Order (A.O.) No. 03-2016, entitled "Port Terminal Management Regulatory Framework (PTMRF)", which aims to foster higher efficiency and productivity in port operations through, among others, greater private sector participation and consistency in the determination of contract requirements in the award of port management contracts through competitive bidding.

As of yearend, 14 ports were successfully bid out under the PTMRF, namely, Matnog, Legazpi, Tabaco, Calapan, Puerto Princesa, Fort San Pedro, Tacloban, Nasipit, Pulupandan, Ormoc, Iligan, Surigao, Ozamiz, and Zamboanga.

Cargo Handling Operations

On February 9, 2021, PPA issued Administrative Order (A.O.) No. 01-2021 on the issuance of Hold-over Authority (HOA) for the continuous provision of cargo handling services. Accordingly, those with expired or due to expire Contract in 2021 were granted HOA to ensure uninterrupted cargo handling services at the ports under PPA's administrative jurisdiction.

Bidding for cargo handling operators (CHOs) has been deferred with the implementation of the new terminal management operation policy under the Port Terminal Management Regulatory Framework.

Accreditation of Port Service Providers

Under PPA Administrative Order (A.O.) Nos. 10-2018, 06-2019, 07-2019, 06-2021, and 019-2021, and Memorandum Circular (M.C.) No. 03-2019, the Authority prescribed the guidelines for accreditation requiring all

port service providers such as cargo handling services, stevedoring, vessel and passenger services, and ancillary services to secure PPA accreditation to ensure legitimacy, capability, and competence in the provision of port services in all ports under the PPA jurisdiction.

A total of 3,810 manual and online accreditation applications were processed, of which 3,651 applications were approved. Compared to last year, the volume of accreditation applications processed was higher by 46.03%, while the accreditation applications approved also increased by 41.51%.

Harbor Pilot Appointments

For 2021, 16 regular appointments and 11 probationary appointments for harbor pilots at various pilotage districts were issued by the Authority. With a total number of authorized harbor pilot positions of 183 per AO 01-95, 125 positions have already been filled-up as of yearend.



Enhancing Port Efficiency

Integrated Management System (IMS)

PPA has instituted the Integrated Management System (IMS) in nine (9) major gateways in the country, namely, Batangas, Puerto Princesa, Legazpi, Iloilo, Davao, Cagayan de Oro, General Santos, Ozamiz, and Zamboanga. The IMS combines multiple management system standards such as the ISO 9001:2015 Quality Management System (QMS), ISO 14001:2015 Environmental Management System (EMS); and ISO 18001 Occupational Health and Safety (OH&S). These management system standards are developed, implemented, and maintained via one system with processes that cover the requirements of each standard.

In December, after a series of surveillance audits, the ports of Batangas, Iloilo, Ozamiz, and Zamboanga were subsequently recommended for continued certification with the Integrated Management System by the SOCOTEC Certification Philippines, Inc.

Meanwhile, the ports of Puerto Princesa, Legazpi, Davao, Cagayan de Oro, and General Santos were scheduled to undergo surveillance audits in 2022.

Registration and Monitoring of Containers

PPA issued Administrative Order (A.O.) No. 04-2021, which set the policy in the registration and monitoring of containers entering and leaving PPA ports including the scheduling, loading, unloading, release, and movement of all containers. The Order shall apply to all containers originating from foreign ports that will be unloaded at government and/or private ports controlled by PPA.

The policy was issued to provide a whole-of-government approach in container tracking and management, and to promote competitiveness and provide cost-saving mechanisms that mutually benefit importers and foreign carriers by prescribing container insurance policy from authorized and accredited insurance providers as an available option in place of the current container deposit and container maintenance fees.

Published on October 5, 2021, the Order became effective on October 19, 2021.

Leveraging on Information Technology

In recent years, PPA has been moving toward future proofing its business operations with the adoption of digital technologies and automation of its port processes. This undertaking has been further boosted as the country continues to fast-track its efforts in shifting into digital economy, and contactless society to mitigate the spread of COVID-19.

PPA Information Systems Strategic Plan (ISSP)

Recognizing the pressing need for value-added technology, PPA laid down its three-year Information System Strategic Plan (ISSP) covering the period 2021 to 2023. The plan is based on the Framework on Science and Technology Innovation (STI) as outlined in the Philippine Development Plan (PDP) 2017 – 2022.

In 2021, a revised 2021-2023 ISSP was submitted to DICT to incorporate the necessary IT resources updates given the accelerated digitalization and automation program of the Authority.

Internet-based Port Operations

Receipting for Terminals System (iPORTS)

The iPORTS is a web-based application aimed at upgrading the transactional processes of terminal ports. The system streamlines and eases business transactions in the ports, introduces a computerized receipting process and port operations system, and improves revenue collection, among others.

During the year, PPA rolled-out the iPORTS in nine (9) PMOs, namely, NCR North, NCR South, Northern Luzon, Bataan/Aurora, Bicol, Marinduque/Quezon, Masbate, Panay/Guimaras, and Zamboanga.



Electronic Terminal Management System (ETMS)

The PPA successfully bid out its Electronic Terminal Management System (ETMS) project, which will feature cloud-based Unified Electronic Ticketing capabilities. This will provide a digitized and systematized process, requiring less physical interaction and manual intervention, of recording, and simultaneous submission of passenger manifest and vessel voyage information, which can effectively be scaled and extended to support future phases of the terminal management process at the PPA port terminals.

The ETMS also aims to strengthen security and safety standards by mitigating vessel overloading and by

effectively controlling the flow of regulated goods and cargoes using PPA port facilities.

Last year, the Unified Electronic Ticketing System was tested at the Ports of Batangas and Calapan in preparation for its planned implementation. The ticketing system, which is equipped with an electronic reservation and ticketing assistant, will provide passengers with faster, convenient, and safer ticketing system.

Once installed and configured in PPA ports, the System is expected to improve the overall ease of doing business under the new normal.

Online Real Estate Management System (OREMS)

An Online Real Estate Management System (OREMS) was developed by PPA, through its Information and Communications Technology Department (ICTD) to replace the decade-old Real Estate Management System (REMS). The OREMS features improved functionality such as online submission of lease applications, online payment option, real-time tracking of the status of application and approval, and real-time generation of reports.

The development and integration testing of the system was completed by ICTD in August 2021. The OREMS was rolled-out in all PMOs after a successful pilot testing held at PMOs Zamboanga del Norte and Northern Luzon.

Private Port Electronic Filing System

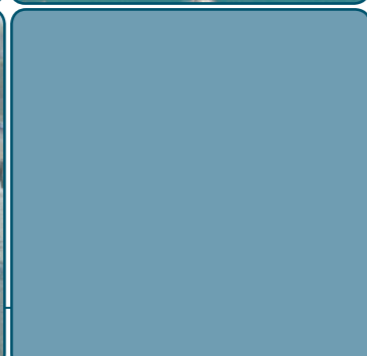
Also completed during the year was the development of the Private Port Electronic Filing System. The System was also developed by the ICTD of PPA, which intends to simplify the procedures in the application and approval of private port permits, specifically for energy-related applications.

The System was conceptualized in compliance with Republic Act (R.A.) No. 11234 entitled "*Act Establishing the Energy Virtual One Stop Shop (EVOSS)*" to streamline the permitting process of power generation transmission and distribution projects. It embraces functionalities such as real-time monitoring and tracking of a permit application, real-time validation/verification and endorsement of a permit application, and automated email notification for each action on the application.



Physical Infrastructure Development and Maintenance

The COVID -19 pandemic has caused disruptions to resource mobilization and implementation of the *Build, Build, Build (BBB)* initiative of the national government. With the gradual easing of restrictions and reopening of domestic markets, PPA has embarked on accelerating its capital projects to ensure enhanced future capacity for trade passing through PPA ports nationwide.



Locally Funded Projects (LFPs)

PPA implemented 88 Locally Funded Projects, which covered both new and carry-over projects nationwide. Out of this number, 40 projects were in Luzon, 26 projects in the Visayas, and 22 in Mindanao.

	Luzon	Visayas	Mindanao	Total
Completed	11	10	6	27
Ongoing	29	16	16	61
Total	40	26	22	88

PPA spent Php3.983 billion for the implementation of these LFPs which include, among others, expansion of major ports, construction of Port Operations Building, extension of RC Pier, construction of Back-up areas and Ro-Ro ramps, and rehabilitation of damaged wharf.

• COMPLETED PROJECTS •

LUZON

Port of Bulan

Bulan, Sorsogon
Construction of Ro-Ro Ramp, Platform and Pier Extension



Port of Calapan

Calapan City, Oriental Mindoro
Construction of Coastal Access Road

After



Before



Port of Puerto Princesa

Puerto Princesa City, Palawan
Port Expansion (Construction of Back-up Area)

After



Before



Port of Legazpi

Legazpi City, Albay
Rehabilitation/Upgrading of Damaged Wharf

After



Before



Port of Salomague

Cabugao, Ilocos Sur
Port Expansion (Construction of RC Platform, Back-up Area and RC Pier Extension)

After



Before



Port of Tabaco

Tabaco City, Albay
Rehabilitation/Upgrading of Damaged Wharf

After



Before



VISAYAS

Port of Banago

Bacolod City, Negros Occidental
Port Expansion (Construction of Back-up Area with Ro-Ro Ramp on Piles; Mooring and Fendering System; and, Port Lighting System)

After



Before



Port of Talaga

Mabini, Batangas
Construction of Back-up Area and Port Operations Building

After



Before



Port of Basiao

Ivisan, Capiz
Port Development (Construction of Back-up Area and Causeway, and Ro-Ro Ramp)

After



Before



Port of Baybay

Baybay City, Leyte
Rehabilitation of Existing RC Pier

After



Before



Port of Siquijor

Municipality of Siquijor, Siquijor Province
Port Expansion (Construction of RC Wharf with Ro-Ro Ramp, Back-up Area, and Lighting System)

After



Before



Port of Maribojoc

Maribojoc, Bohol
Port Improvement (Improvement/Construction of Rock Causeway, Back-up Area with Ro-Ro Ramp, Breasting Dolphin, and Lighting System)

After



Before



Port of Tagbilaran

Tagbilaran City, Bohol
Construction of Additional Fastcraft Berth

After



Before



MINDANAO

Port of Dapitan

Dapitan City, Zamboanga del Norte
RC Pier Extension

After



Before



Port of Sindangan

Brgy. Lamao, Liloy, Zamboanga Del Norte
Extension of RC Pier

After



Before



Port of Mati

Mati, Davao Oriental
Port Improvement (Construction of Breather Area and
Breasting Dolphin; and, Paving of Back-up Area)

After



Before



Harbor Maintenance

As of December 2021, a total of 1,542,781.00 cubic meter (cu.m.) of silts were removed from the following ports: (i) Pier 18 and North Harbor Inner Basin, Manila; (ii) Capinpin and Lamao, Bataan; (iii) Calbayog, Samar; (iv) Zamboanga; (v) Mindoro Clustered Projects in Calapan and San Jose; (vi) Bohol Clustered Projects in Tagbilaran, Loay, Ubay, Clarin, and Talibon; (vii) San Pedro Bay in Tacloban City; and, (viii) Western Leyte Clustered Projects in Naval, Baybay, Hilongos and Guadalupe.

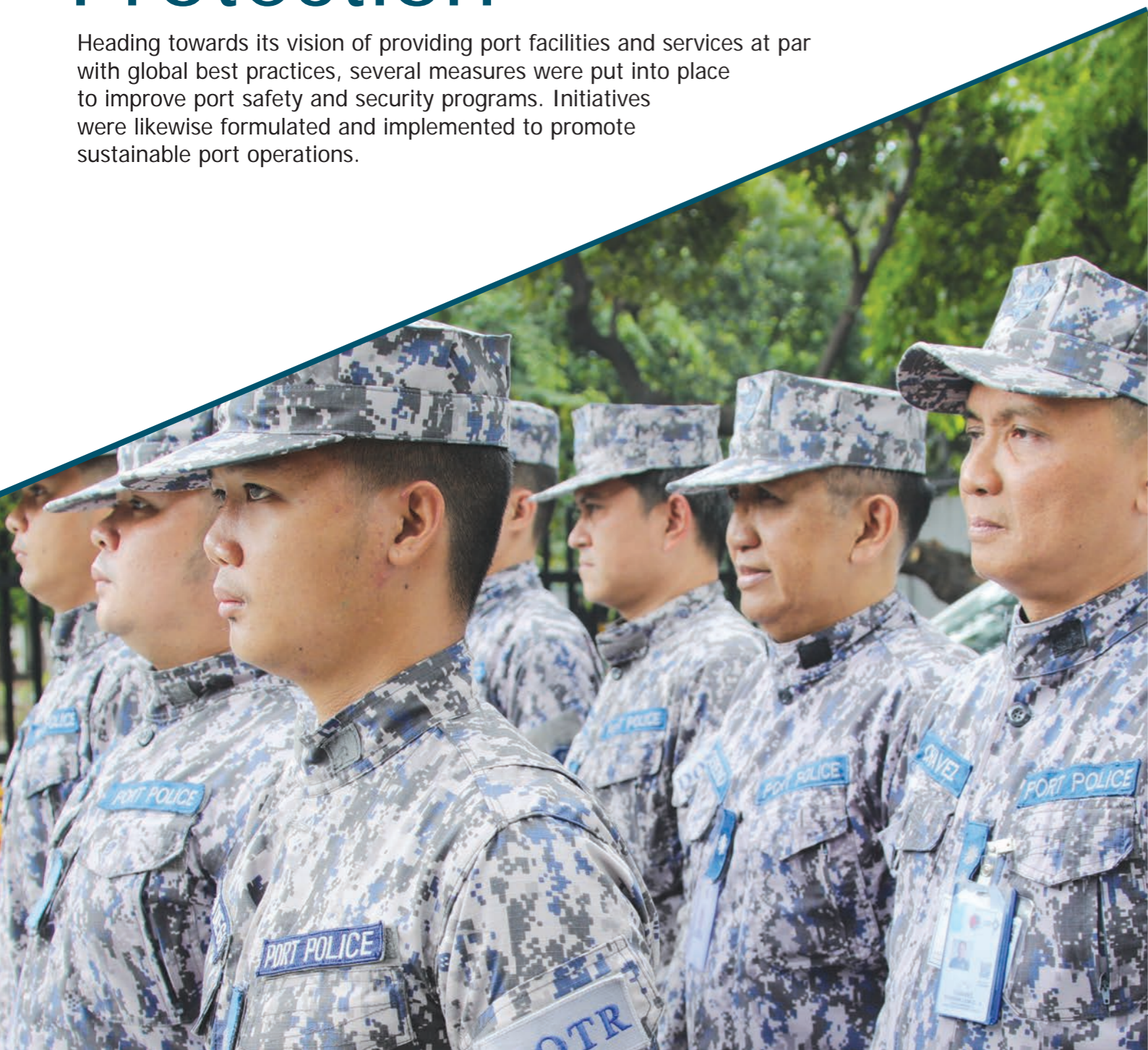
The budget for dredging projects based on the approved Corporate Operating Budget (COB) was Php598.00 million. Of the total budget, Php581.23 million was utilized as of December 2021, equivalent to 97.19% budget utilization rate.

Repairs and Maintenance (R&M)

For CY 2021, PPA approved a total budget for Repairs & Maintenance (R&M) Projects amounting to Php1.214 billion. As of yearend, 124 projects were completed while 38 projects are ongoing. Of the total project cost, Php1.183 billion was utilized or equivalent to 97.49% budget utilization rate.

Safety, Security, and Environmental Protection

Heading towards its vision of providing port facilities and services at par with global best practices, several measures were put into place to improve port safety and security programs. Initiatives were likewise formulated and implemented to promote sustainable port operations.



PPA Head Office Security Protocol

Promoting Port Safety and Security

International Ship and Port Facility Security (ISPS) Code

The International Ship and Port Facility Security (ISPS) Code has been an essential part of PPA's general security policy. It was designed to establish an international framework that fosters cooperation between governments, port authorities, and shipping and port industries, in assessing and detecting security threats to ships or port facilities used for international trade to implement preventive security measures against such threats.

Based on its latest inventory, 123 ports have been declared by the Office of Transport Security (OTS) as compliant with the requirements of the ISPS Code. The Authority has also submitted to the OTS the compliance requirements for other ports with expiring certification.

Port Users Security Screening System

Under the International Ship and Port Facility Security (ISPS) Code and the National Security Programme for Sea Transport and Maritime Infrastructure (NSPSTMI), the PPA issued Memorandum Circular (M.C.) No. 05-2021 on the Revised Guidelines in the Implementation of Port Users Security Screening System.

The Circular specifically governs the implementation of baggage and port users screening system in ports under the jurisdiction of the Authority. The policy also aims to systematize and lay down the methods/procedures in the screening of ports users, passengers, and baggage entering the ports as well as ensure that the rights and welfare of port users and passengers are protected in the implementation of PPA's security and safety procedures.

The policy likewise provides for specific guidelines in the disposal of prohibited and restricted items as well as of abandoned and deposited/unclaimed items.



Rescue and Emergency Response

The PPA procured manlift trucks in a bid to aid the PMOs in their security, operational, and maintenance works as well as strengthen its rescue and emergency response capabilities.

In addition, specific purpose motor vehicles were acquired to enhance the capacity to perform the expanded mandate and work volume of Port Police personnel. Body-worn cameras with accompanying GPS activation and live streaming capabilities were also provided to PPA police officers for a transparent and efficient service to port-users.

With these initiatives, PPA guarantees that PMOs and its Port Police personnel are equipped with tools and

equipment, and pertinent trainings to maintain a high level of service in all ports under PPA jurisdiction.

Port Police Force Capacity-Building

During the year, 48 new members of the Port Police Force under the Class “Kalasag” (BPPC CL 15-2021)” completed the required rigorous physical, intellectual, and psychological training through the one-month Basic Port Police Course (BPPC) before deployment to different PPA ports nationwide. The Course aims to deploy a highly qualified and competent port police force to implement port security measures and protocols in ports nationwide.

Also included in this group is the first batch of graduates of PPA’s Explosive Ordnance Reconnaissance Agent (PPA EORA CL 01-2021).

Promoting Sustainable Port Operations

Green Port Initiative

After a series of successful initiatives implemented for the past five years, PPA is taking further steps to implement climate change mitigation measures, emphasizing the need for sustainable port operations.

PPA is now prioritizing its “Green Port” initiatives patterned before the Green Port Awards System (GPAS) of the APEC Port Services Network (APSN). The move also aims to complement those being undertaken by PPA’s international partners like shipping lines to reduce greenhouse gases (GHG) emitted by ships as well as port equipment to a more manageable level.

As an initial step, the PPA issued Memorandum Circular (M.C.) No. 06-2021, which provided for the mandatory planting of mangroves and trees for every contract and permit issued by the Authority as well as M.C. No. 11-2021 which banned the use of unnecessary single-use plastics in all ports under PPA jurisdiction.

In September, PPA entered a Memorandum of Understanding (MOU) with the World Wide Fund for Nature (WWF) Philippines to reduce plastic wastes, initially involving the ports of Manila North Harbor, Batangas, and Cagayan de Oro. The project is set to be launched in 2022.

A technical committee was created to implement the objectives set forth under the Green Resilient and Smart Port (GRaSP) program which aims to prepare a “Green Port” roadmap by identifying the gaps in infrastructure

and policy requirements to meet the criteria under the GPAS Indicator System. The goal is to step up the “Green Port” initiatives in all its ports after the ports of Batangas and Cagayan de Oro were conferred with GPAS awards by the APSN.

Shore Reception Facility (SRF)

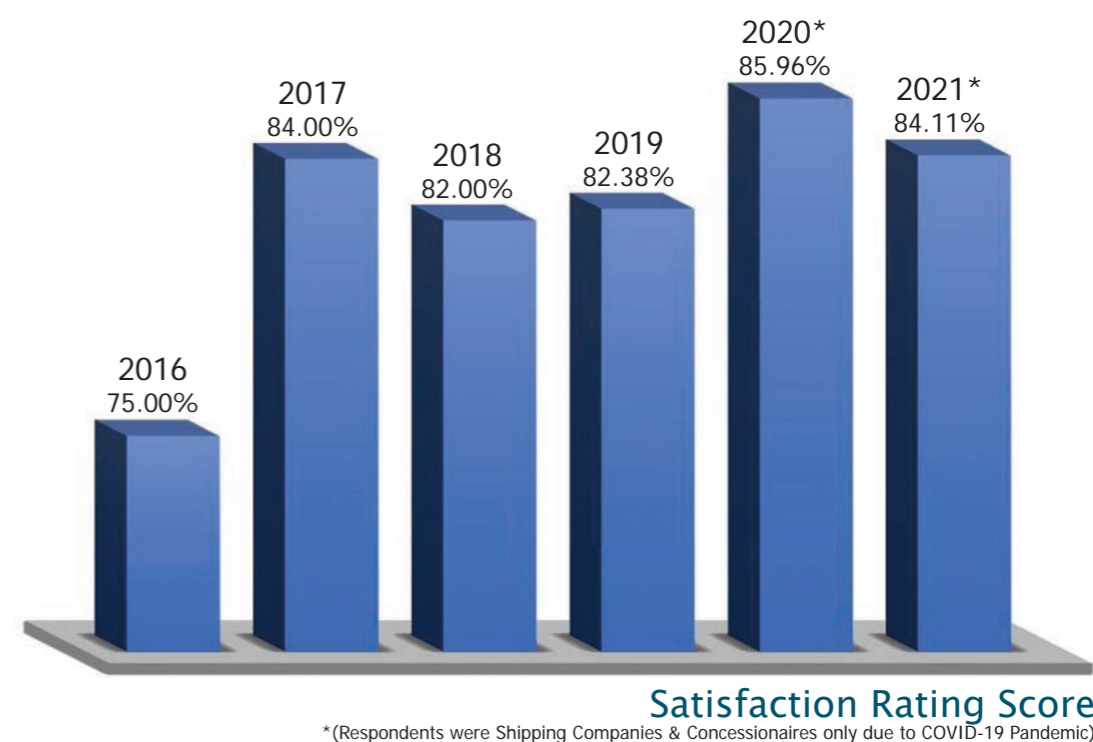
PPA continuously complies with MARPOL 73/78 aimed at preventing and minimizing pollution from ships – both accidental pollution and that from routine operations. In line with this, PPA issued Administrative Order (A.O.) No. 08-2018 or the “Interim Guidelines on the Issuance of Permit to Operate for Shore Reception Facility (SRF)/ Waste Disposal Service-Provider”.

As of yearend, all the 24 PMOs have successfully acquired SRF service providers handling various types/ classifications of ship-generated waste streams. The major waste fraction was accounted for solid waste streams at 86.49% comprised of MARPOL V (Garbage) and the remaining 13.51% was accounted for liquid waste streams composed of MARPOL I (Oil/Oily Waste Mixture) and MARPOL II (Noxious Liquid Substances).

The PPA also remains compliant with the Supreme Court Mandamus Order to provide adequate reception facilities in its Manila ports. Updated Quarterly Monitoring and Progress Report on the activities undertaken relative to the Cleaning-Up of Manila Bay under Sections 2 and 6c of E.O. 513 and the International Convention for the Prevention of Pollution from Ships were likewise submitted.



Corporate Governance



Enhancing Transparency, Integrity, and Accountability

Commitment to Good Governance

The PPA took part in the nationwide simultaneous declaration of the Integrity Pledge and signing of the Manifesto on the Pledge of Cooperation and Oath of Honesty before the Presidential Anti-Corruption Commission (PACC).

On November 25, 2021, the DOTr and its attached agencies, in coordination with the PACC, launched the DOTr Anti-Corruption Committee (ACC) via a virtual ceremony. This aims to forge a firm partnership between the DOTr and PACC towards the realization of the government's campaign to stamp-out corruption, and uphold integrity, transparency, and accountability in public service.

Port Users' Annual Satisfaction Survey (PASS)

Despite the pandemic, the PPA has scored big in the 2021 nationwide satisfaction survey conducted by the Development Academy of the Philippines (DAP).

The report showed that Integrity, Facilities, and Staff and Organization indicators are PPA's strong points.

Apart from garnering very satisfactory ratings in three key indicators, the report further revealed that the respondents feel safe and secure inside the ports. They also agreed that the ports have measures to promote integrity and address corruption, while PPA personnel are professionals, convey trust and confidence, and treat customers with respect.

The graph above shows an increasing satisfaction rating for PPA during the last five (5) years, with the highest score attained in 2020.

The respondents on the survey were composed of passengers, shipping companies, and concessionaires from different ports selected by the DAP through a fishbowl technique.

As one of the requirements of the Governance Commission for GOCCs (GCG), PASS aims to measure the overall level of satisfaction of the port users on the service delivery aspects of PPA and identify recommendations for service delivery improvements.



Maintaining Quality Workforce

The challenges of 2021 highlighted and amplified the role and capabilities of the PPA work force. In many ways, the “new normal” has been introduced and adopted through training and upscaling to raise employees’ competence in meeting subsequent changes in port operations and services.

Competency-Based Human Resource System

A Competency Management and Succession Development Plan were instituted in the PPA for all positions with required competency standards. This program aims to establish a competency framework for the Authority, including the creation of a competency dictionary, identifying competency gaps, and providing interventions to close or minimize competency gaps, and establishing a talent pool of qualified employees who will serve as a reservoir of talent fit for critical positions.

As of yearend, PPA has completed the conduct of online competency assessment as well as the competency profiling of 1,865 employees. Out of this number, 246 are from the Head Office and 1,619 are from the PMOs.

Manpower Development

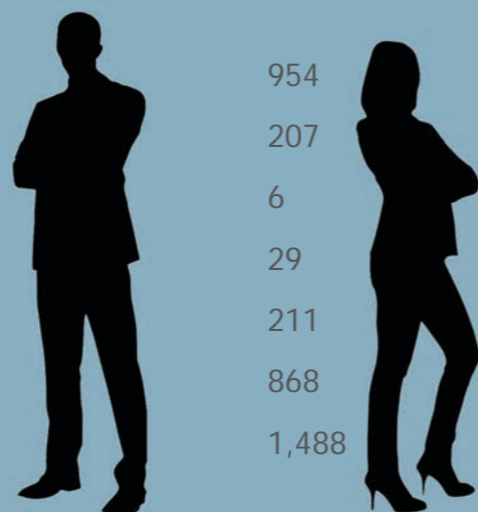
As part of its learning and growth initiative, various training programs were implemented to cultivate a culture of high performance. In addition, PPA has continuously put a premium on the career development of its workforce. Through its manpower development program, a total of 2,771 personnel benefitted from various training/seminars conducted during the year. Of which 2,018 participated in the in-house training courses, 410 for leadership training programs, and 343 were attendees of training/seminars conducted by various local institutions.

As face-to-face learning methodologies were restricted due to the COVID-19 pandemic, the training programs were implemented via online learning platforms.

The Table below shows the number of attendees from various training/seminars conducted during the year.

2021 Training/Seminars

In-house Training Program	1,064	954
Local Training Program	136	207
Local Scholarship	13	6
Foreign Scholarship (Online)	31	29
Leadership Training Program	199	211
Re-entry Action Plan	1,078	868
Training Impact Assessment	1,089	1,488



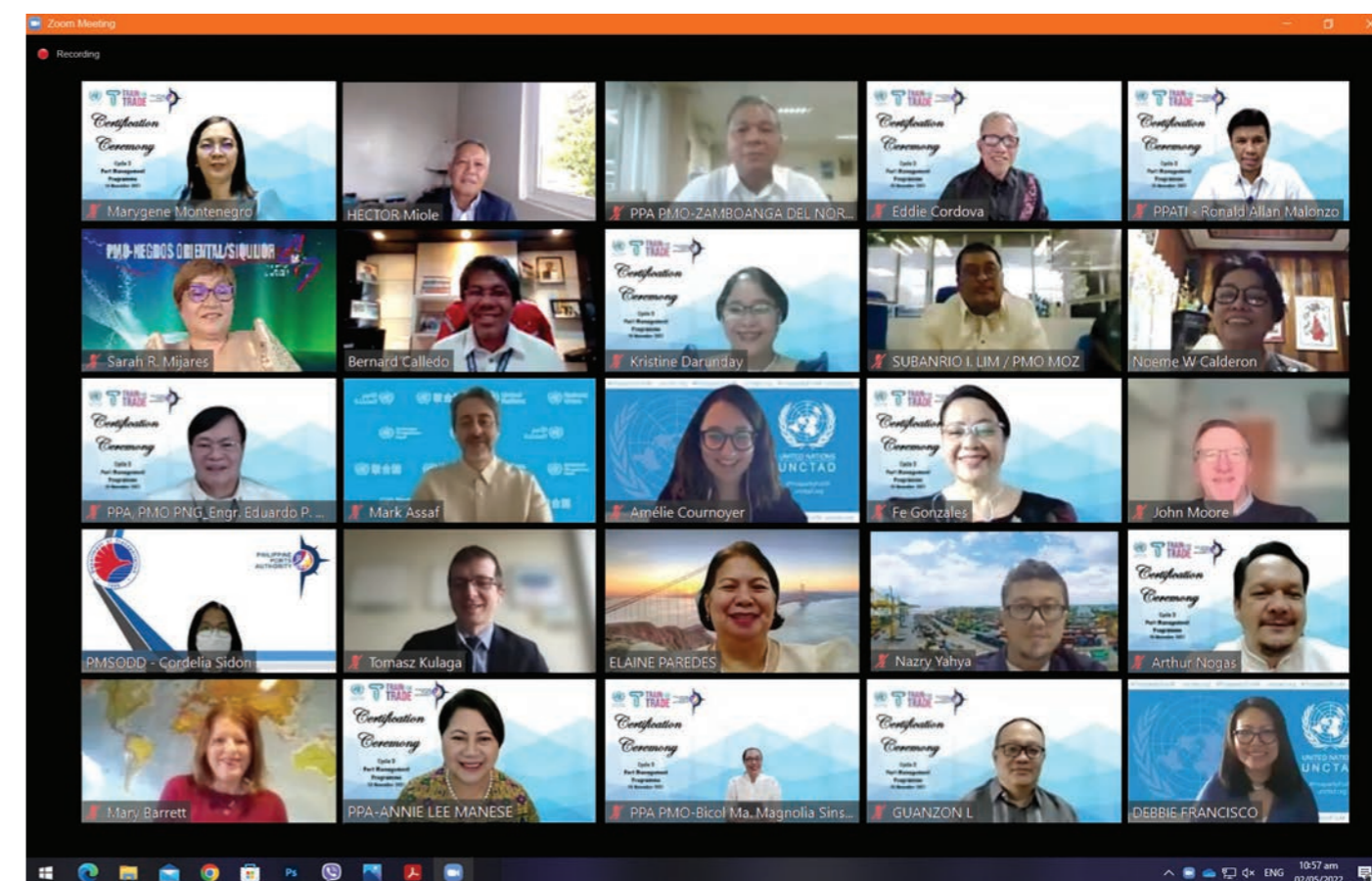
UNCTAD Modern Port Management Course

PPA, in partnership with the United Nations Conference on Trade and Development (UNCTAD), conducted the local implementation of the TrainForTrade Port Management Programme (TFT PMP) Modern Port Management (MPM) Course, which was completed in October 2021. A total of nine (9) PPA personnel successfully completed and obtained the UNCTAD Certificate in Modern Port Management through a virtual ceremony on November 10, 2021.

Now on its third cycle, the participants for the MPM course must successfully complete eight (8) modules and defend a final case study to obtain the Certificate. The

course content is adapted to local setting, and the final dissertation identifies challenges within the participants’ respective ports and propose concrete management solutions.

The program aims to share knowledge and expertise between port operators and strengthen talent management and human resource development in port communities in developing countries to provide more efficient and competitive port management in the future. In particular, the program creates port networks bringing together public, private, and international institutions.



Port Workers’ Training

Various training programs were also conducted by the PPA Training Institute (PPATI) for non-organic personnel, such as employees from cargo handling operators (CHOs), aimed at improving port efficiency, promoting environmental protection, and ensuring the welfare of port workers. These training programs were, however, conducted through digital platforms given the COVID-19 pandemic and in compliance with the health and safety protocols for conducting training/seminars/workshops.

A total of 555 non-organic employees benefitted from the online training implemented by the Institute during the year. Topics include basic port operations; handling of dangerous goods; occupational safety,

health, and environment; maritime security awareness; gender sensitivity training and disability sensitivity and accessibility training; supervisory development, and service excellence in ports.

PPA Manpower Complement

Personnel count stood at 2,174 at yearend. Out of the said figure, 436 personnel were assigned at the Head Office while the remaining 1,738 were assigned at the Field Offices. Outsourced personnel of PPA for technical and administrative positions as of yearend totaled 1,943 wherein 408 were assigned at the Head Office while 1,535 were assigned at Field Offices.



ARTA Awarding Ceremony



Outstanding Stakeholder Award by the BSP



Awards and Recognitions

2021 APEC Port Services Network (APSN) Green Port Award System (GPAS)

The PPA was once again recognized by the Asia-Pacific Economic Cooperation (APEC) Port Services Network or APSN as the Port of Cagayan de Oro received another GPAS Award. In 2018, the Port of Cagayan de Oro was declared one of the GPAS awardees while the Port of Batangas received the same recognition in 2017.

The GPAS Awardees were conferred with GPAS Certificate and Badge during the APEC Smart Port Development Forum in Qingdao City, China, which was held through a virtual process on November 16, 2021. The said Forum was attended by PPA Officials and Port Managers, among other invited delegates from different international organizations and stakeholders in the Asia-Pacific region.

The award is a testament to PPA's commitment to achieving sustainable port operations and maintaining a balance between efficient operating processes and environmental protection.

The GPAS program, which was launched by APEC Port Services Network (APSN) in 2016, is a green evaluation system for ports in the APEC region. The program aims to encourage green and sustainable development in port and port related industries, improve environmental awareness, and share best practices among ports in the Asia-Pacific region that are willing to grow as green ports.

Anti-Red Tape Authority (ARTA) Competitiveness Award

The PPA received its Competitiveness Award from the Anti-Red Tape Authority (ARTA) for its invaluable efforts in the Ease of Doing Business within the Authority particularly cross-border trade, considered as major indicator for the said award.

The recognition was a culmination of PPA's efforts in continually improving its processes and imposing measures to facilitate transactions at the agency in compliance with existing regulatory and statutory guidelines. ARTA Director-General Jeremiah B. Belgica handed the award to PPA in a face-to-face event on December 9, 2021.

Outstanding Stakeholder Award by the Bangko Sentral ng Pilipinas (BSP)

PPA's PMO Misamis Occidental/Ozamiz was awarded as one of the Outstanding Stakeholders of the Bangko Sentral ng Pilipinas (BSP) in recognition of its invaluable contribution to the achievement of BSP's objectives and values.

The recognition was conferred in a virtual awarding ceremony which carries the theme, "Pagpupugay at Pagkilala sa Gitna ng Hamon ng Pandemya". The special tokens received by the PMO were:

- Limited edition and individually-numbered BSP Art Plate which features the painting "Buhay Filipino" by the esteemed Filipino Modernist Hugo Yonzon, Jr.;
- 500-Peso BSP Silver Commemorative Coin in celebration of the 25th Anniversary when the Central Bank of the Philippines was reconstituted as the Bangko Sentral ng Pilipinas on July 3, 1993; and
- Letter of Appreciation signed by the Chairman of the Monetary Board and the Governor of the BSP.

Engaging Stakeholders and the Port Community

Corporate Social Responsibility (CSR)

PPA has been committed to working in partnership with the port community, other government agencies, and stakeholders to enhance the economic and social progress of the community in which the Authority operates. The areas of focus included the following:

- Operation of the Malasakit Help Desks in all major terminals to provide the necessary assistance in complying with existing health, safety and travel protocols being observed at the ports, provision of emergency medical assistance, hygiene kits, and meals for locally stranded individuals;
- Grant of 50% discount on Waste Reception Fee for motor bancas and passenger/cargo vessels with a capacity of more than 15 passengers and up to 35 gross tonnages (GT) during the State of National Emergency Due to COVID-19 Pandemic;
- Reduction in processing fees for all Permit to Operate (PTO) applications filed by transport service providers before December 31, 2021;
- Waiver of Passenger Terminal Building (PTB) and RO-RO Terminal Fees to communities affected by Tropical Storm Odette through the issuance of Memorandum Circular (M.C.) No. 23-2021;
- Financial and operational assistance to agencies and organizations involved in Tropical Storm Odette response, relief, and reconstruction operations;
- Provision of relief aid as well as assistance to the facilitation of relief items to communities affected by Tropical Storm Odette and victims of other calamities; and

- Provision of relief and recovery assistance to the critically-impacted sectors of the port community due to the COVID-19 pandemic.

Gender and Development (GAD) Program

PPA responded to GAD issues and concerns identified in its 2021 GAD Plans and Budget. Dissemination of information was conducted in passenger terminal buildings to apprise passengers on issues like human trafficking, violence against women and children, and other areas of concerns given importance during GAD celebrations like the National Women's Month, World Day Against Trafficking, World Aids Day, among others.

PPA has been incorporating in its port projects various GAD amenities in the port operations buildings and passenger terminal buildings. In terms of learning and growth focusing on GAD issues, a total of 301 PPA personnel participated in different GAD training programs and conferences during the year.

All these projects were PPA's contribution in the implementation of Republic Act (R.A.) No. 9710 otherwise known as the Magna Carta for Women, which seeks to eliminate discrimination through the recognition, protection, fulfillment, and promotion of the rights of Filipino women, especially those belonging in the marginalized sectors of the society. The law also requires all government agencies, offices, and instrumentalities, including GOCCs to adopt gender mainstreaming as a strategy to eliminate gender discrimination.



MANA Mo Press Conference

Philippine Maritime Week

The PPA actively participated in this year's celebration of the National Maritime Week hosted by the Philippine Coast Guard (PCG). The theme of this year's celebration was "Seafarers: At the Core of Shipping's Future", which emphasized the role of Filipino seafarers as modern-day heroes during this time of the pandemic.

The week-long celebration held on September 20-26, 2021 was marked by a virtual ceremony wherein General Manager Jay Daniel R. Santiago assured Filipino seafarers of its support in making the Philippines a crew change capital in the world.

Just like the previous year's celebration, digital platforms were utilized in putting together all the activities this year which included a webinar on marine environmental protection, a forum on contemporary issues concerning maritime safety, maritime security, and marine environmental protection, PCG capability demonstration and performance, and simultaneous coastal clean-up drives.

Strengthening Global Partnerships

International Engagements

In line with its vision to be at par with global best practices, PPA continues to actively support and strengthen partnership ties with international bodies for the purpose of sharing best practices, exchanging information, and promoting safe, efficient, and sustainable ports.

The Authority has been an active member of several international maritime organizations such as the International Association of Ports and Harbors (IAPH), International Maritime Organization (IMO), Asia-Pacific Economic Cooperation (APEC), ASEAN Ports Association (APA), APEC Port Services Network (APSN), Permanent International Association of Navigation Congresses (PIANC), and the Brunei-Indonesia-Malaysia-Philippines East ASEAN Growth Area (BIMP EAGA).

In 2021, PPA participated in the following fora, technical meetings, and congresses conducted through digital platforms:

Maritime and Archipelagic Nation Awareness Month (MANA Mo)

As an active member of the maritime community, the PPA participated in the celebration of this year's Maritime and Archipelagic Nation Awareness Month (MANA Mo). The PPA Head Office conducted a press conference in relation to the celebration and hosted webinars embracing the new normal in PPA ports as well as subjects relating to electronic platforms and web-based programs for Ease of Doing Business in ports. The PMOs also joined in the National Coastal Cleanup Day as part of the celebration.

With a theme "Our Seas, Our Livelihood, Our Ecology: Connecting Lives Toward a Shared Future", this year's celebration highlighted the importance of the marine environment and resources in our lives and in our future as a Filipino nation.

Per Proclamation No. 316 signed by President Duterte in 2017, the month of September of every year was declared as MANA Mo aimed to further raise awareness on the protection and rehabilitation of the country's vast maritime domain.

- Central Monitoring Information System (CMIS) Training Schedule and Vessel Traffic Management System (VTMS) Manila and Batangas Training for Database System held on February 15-19, 2021;
- Agency Writeshop on the IMSAS Pre-Audit Questionnaire held on February 19, 2021;
- 2021 Forum on Competition in Developing Countries held on February 22-23, 2021;
- 40th ASEAN Maritime Transport Working Group (MTWG) Meeting and 13th China Maritime Consultation Meeting (13th ACMCM) held on March 9-10, 2021;
- 40th ASEAN Transport Facilitation Working Group (TFWG) held on March 23-24, 2021;
- 3rd IMO Member State Audit Scheme (IMSAS) Council Meeting held on April 14, 2021;
- PIANC National Section Delegation to the 2021 PIANC-AGA Meeting held on May 26-27, 2021;

- 3rd Blue Ports Project Workshop: One Step Forward held on June 23-24, 2021;
- 19th ASEAN-Japan Senior Transport Officials Meeting (STOM) Leaders' Conference held on July 13, 2021; and
- APA Executive Officers' Meeting held on March 2, 2021 and October 27, 2021.

PPA General Manager Elected as IAPH Vice President

Another milestone was achieved by the PPA after its General Manager, Jay Daniel R. Santiago, was elected as Vice President for Asia, South East, and Oceania of the International Association of Ports and Harbors (IAPH) from 2021 to 2023.

In a letter dated May 13, 2021, and signed by IAPH Secretary-General Masahiko Furuichi, the PPA was informed of the result of the Voting of Confidence by the members of the IAPH conducted from April 12 to May 3, 2021. The voting result was duly approved by the Legal Counsellors of the IAPH.

As a non-government organization (NGO), IAPH is a global alliance of ports, representing some 160 ports and some 120 port-related businesses in 87 countries. Based on the IAPH webpage, the member ports together handle well over 60% of the world's sea-borne trade and nearly 60% of the world's container traffic.

The IAPH aims to be the industry reference for sharing best practices which include, among others, innovations in energy transition, decarbonization and emissions reductions at ports and in all ship-to-shore interfaces, collaboration among industry partners to improve data orchestration, improving efficiency, and confronting the challenges of global COVID-19 pandemic.

Memorandum of Understanding with the Port of Osaka

On March 2, 2021, PPA Port of Manila and the Osaka Ports and Harbors Bureau signed a Memorandum of Understanding (MOU) on Partnership Port Affiliation. The purpose of the MOU is to fulfill the objective of jointly accelerating the promotion and sustainable development of both ports, and in accordance with the MOU, both parties shall carry out efforts to elevate bilateral cooperation and realize mutual benefits.

With the notion of exercising good principle, both ports commit to promote active progression of inter-port logistics and passenger transportation as well as optimal utilization of both ports. The exchange of information relating to port operations and management, including environment and commercial activities will be jointly explored.

The MOU pledges to support interactions among companies and other related entities leading to substantial development and creation of business opportunities.



MOU signing with Port of Osaka

COVID-19 RESPONSE

The ongoing pandemic calls for urgent measures and strategic initiatives from the government like the PPA in order to bounce back from this health crisis and enhance the overall economic resilience of the country.

The implementation of government's **Bayanihan to Recover As One Act** provided the necessary support measures and economic assistance to maritime sector to sustain its operations.



Policy Issuances in Response to COVID-19 Pandemic

The disruption caused by the COVID-19 pandemic in port and landside operations greatly affected not only the volume of trade and business transactions at the ports but also the way business should be done. To ensure unhampered service delivery as well as the safety of port stakeholders, the Authority issued the following policies in 2021 to complement and/or update its existing policies:

TYPE/NO.	SUBJECT
Memorandum Circular (MC)	
010-2021	Guidelines on Claims for Refund of Rental Deposit
008-2021	Guidelines in the implementation of Additional Measures to Address the Rising Cases of Covid-19 in the Country
005-2021	Revised Guidelines in the Implementation of the Port Users' Security Screening System
003-2021	Guidelines on the Refund of Dockage and Lay-Up Fees Paid by Domestic Shipping Companies/Operators
002-2021	Extension of the Implementation of Financial Assistance for the Critically-Impacted Maritime Sector under Republic Act (R.A.) No. 11494
Administrative Order (AO)	
010-2021	Implementation of Safety Seal Certification in Ports
009-2021	Grant of 50% Discount on Waste Reception Fee for Motor Bancas and Passenger/Cargo Vessels with Capacity of More than 15 Passengers and Up to 35 Gross Tonnage (GT) During the State of National Emergency Due to COVID-19 Pandemic
007-2021	Amendment on Certain Provisions of PPA Access Control Regulations
006-2021	Revised Accreditation and Permit to Operate Requirements for Transport Service Providers
005-2021	Revised Port Protocols in Response to the COVID-19

Assistance to the National Emergency Response Against COVID-19

Financial Support to Government's Anti-COVID-19 Drive

As approved by the PPA Board, PPA remitted a total of Php4.083 billion in dividends to the National Government. This aims to provide the national government with additional financial resources to implement support measures to recover from the effects of the COVID-19 pandemic.

Retrofitting of the Eva Macapagal Super Terminal (Pier 15) COVID-19 Medical Treatment Facility

The retrofitted Eva Macapagal Super Terminal Quarantine Facility in Manila South Harbor formally opened on April 26, 2021. The facility was first commissioned in April 2020 during the height of the COVID-19 pandemic to fill the shortage of medical facilities in the National Capital Region, and to accommodate returning Overseas Filipino Workers (OFW) and seafarers who will need to undergo mandatory quarantine.

With the latest conversion and retrofitting, asymptomatic patients and patients with symptoms can now be accommodated and treated in the facility which is being managed and operated through the initiatives of the PPA and the Philippine Coast Guard

(PCG) with overall guidance from the DOTr Maritime Sector.

Measures to Support Trade and Economy

Moratorium on the Submission of Permit to Operate (PTO) for Transport Providers Operating in Manila Ports

Memorandum Circular (M.C.) No. 19-2021 was issued by PPA to afford all trucking companies/operators transacting in Manila Ports the additional time needed to comply with the requirements of PPA Administrative Order (A.O.) No. 09-2020 entitled "Revised Guidelines on the Issuance of Permit to Operate (PTO) for the Provision of Ancillary Services in the Ports", taking into account the community quarantines imposed in the NCR and its neighboring areas as well as the considerable volume of transport requirements in Manila Ports.

The Circular prescribed a special procedure to be implemented in the application and processing of Certificate of Accreditation (CA) and PTO during the moratorium. It likewise encouraged all trucking operators who are operating or intending to operate in Manila Ports to comply with PPA's requirements. Moreover, applications were required to be filed online using the Electronic Permit Management System (ePMS).



Discounted Rates for Applications for Permit to Operate (PTO) for Transport Service Providers

As a gesture of cooperation and assistance to the transport service providers operating in PPA ports nationwide, the PPA reduced the processing fees for all Permits to Operate (PTO) applications filed before the end of 2021.

The reduced processing rates, embodied under Administrative Order (A.O.) No. 06-2021, offer a discount by as much as 66% for a 1-year PTO application, 52% cut for a 2-year PTO application, and 33% reduction for a 3-year PTO application. However, the processing fee for the issuance of an Accreditation Certificate remains the same.

Palamigan ng Bayan

Two additional Refrigerated Reefer Container Vans were formally turned over to the provincial government of Bohol on April 14, 2021.

The "Palamigan ng Bayan" project aims to strengthen and bolster the government's response against the economic crisis due to the COVID-19 pandemic as well as assist the agriculture sector by providing them the needed cold storage facility to preserve the quality of their farm produce and maintain its freshness before distribution to local markets and other areas.

Assistance and Relief Efforts to PPA Stakeholders (Bayanihan sa Pantalan)

Grant of 50% Discount on Waste Reception Fee for Motor Bancas and Passenger/Cargo Vessels During the State of National Emergency Due to COVID-19 Pandemic

To reduce the adverse effect of the COVID-19 pandemic to the critically affected shipping industry, a discounted Waste Reception Fee was effected through Administrative Order (A.O.) No. 09-2021 for motor bancas and passenger/cargo vessels with a capacity of more than 15 passengers and up to 35 gross tonnages (GT) operating in the domestic trade and calling all ports under the PPA.

The Order became effective on December 21, 2021, and shall remain valid until the lifting of Proclamation No. 922 Declaring a State of Public Health Emergency Throughout the Philippines.

Furthermore, PPA issued A.O. No. 08-2021 which amended the type and classification of vessels subject to the charge of Waste Reception Fee under A.O. No. 01-2020 and include the prescription of a 'per round trip' collection of Waste Reception Fee for vessels with short travel time.

Extension of the Implementation of Financial Assistance for the Critically Impacted Maritime Sector

Pursuant to Republic Act (R.A.) No. 11519 entitled, "An Act Extending the Availability of Appropriations Under Republic Act No. 11494, otherwise known as the Bayanihan to Recover as One Act", PPA issued Memorandum Circular (M.C.) No. 02-2021 which extended the period of the implementation of the financial assistance for the critically impacted maritime sector as prescribed by M.C. No. 42-2020 from January 28, 2021 to June 30, 2021.

The policy aimed to reduce the adverse effects of the disruption in business operations brought about by the COVID-19 pandemic to shipping companies and operators through the provision of financial assistance.



Refund of Dockage and Layup Fees to Qualified Domestic Shipping Companies/Operators

The PPA issued Memorandum Circular (M.C.) No. 03-2021 which contained the guidelines on the refund of dockage and layup fees concerning the provision of financial assistance to the critically impacted maritime sector due to the pandemic.

Refund was paid to qualified domestic shipping companies/operators for dockage and layup fees incurred from December 1, 2020 to January 28, 2021, and whose request for a refund was filed not later than March 15, 2021.

The provision of financial assistance to the critically impacted maritime sector is stipulated in Republic Act (R.A.) No. 11494 otherwise known as the Bayanihan to Recover as One Act with extended validity per R.A. No. 11519.

Facilitation of Free COVID-19 Testing for Returning Filipino Seafarers

In line with the Bayanihan to Recover as One Act, PPA also issued MC No. 41-2020 which provides for the provision of COVID-19 testing to qualified inbound/returning Filipino seafarers who disembarked through the country's ports. Under the said law, the government has allotted Php270 million to subsidize the free RT-PCR testing of returning Filipino seafarers aimed at providing relief to Filipino seafarers through the provision of free COVID-19 testing.

Following the safety protocols of the government, the seafarers shall undergo strict mandatory quarantine and will subsequently undergo swab testing, handled by the Philippine Coast Guard (PCG) and the PPA COVID-19 Molecular Laboratory.

During the year, a total of 129,571 beneficiaries were provided with free COVID-19 testing.

Safety Seal Certification in Ports

Through Administrative Order (A.O.) No. 10-2021, a Safety Seal Certification Program was introduced for all establishments such as passenger terminal buildings (PTBs), offices, and facilities being operated by private entities within PPA ports.

The Program is a certification scheme affirming that an establishment has been inspected by the government and was found compliant with minimum public health standards, is using or its contact tracing is integrated with StaySafe PH App and the establishment possesses the requisite business permits or franchise.

With the Program in place, the public will be assured that establishments inside the ports are safe for use. Moreover, the Program will strengthen the contact tracing initiative of the government and the effective safety measures to contain the COVID-19 virus from spreading inside the ports.

COVID-19 Vaccination Program in PPA

In support of the proactive campaign and accelerated COVID-19 vaccination program of the government, the PPA rolled out the COVID-19 immunization program in May 2021 for all its regular and outsourced employees.

PPA-wide vaccination rate as of yearend has reached 93.00%, with PMOs Masbate, Misamis Occidental/Ozamiz, and Zamboanga del Norte reaching 100.00% of its personnel inoculated. The vaccines were sourced from the DOTr vaccine allocation, donations from the International Container Terminals Services Incorporation (ICTSI), and from partnerships with local and/or provincial government units.

Board of Directors

Profile

Assumption of Office: June 30, 2016

Qualification and Relevant Experience

Extensive background and diverse experience in law, business, government service and the private sector

Directorship in other agencies and listed companies

Director/ Chairperson of various agencies attached to the DOTr

Assumption of Office: July 1, 2016

Qualification and Relevant Experience

Extensive background and diverse experience in law and government service

Directorship in other agencies and listed companies

MARINA



Arthur P. Tugade
Chairman
Secretary, Department of Transportation (DOTr)



Jay Daniel R. Santiago
Vice Chairman
General Manager, Philippine Ports Authority (PPA)



Karl Kendrick T. Chua
Member
Secretary, National Economic and Development Authority (NEDA)



Mark A. Villar
Member
Secretary, Department of Public Works and Highways (DPWH)
(August 2016–October 2021)



Roger G. Mercado
Member
Acting Secretary, Department of Public Works and Highways (DPWH)
(October 2021–present)

Profile

Assumption of Office: April 20, 2020

Qualification and Relevant Experience

Extensive background and diverse experience in business, government service and private sector

Directorship in other agencies and listed companies

Director/Chairperson of various agencies attached to NEDA

Assumption of Office: August 1, 2016

Qualification and Relevant Experience

Extensive background and diverse experience in business and government service (Legislative Department)

Directorship in other agencies and listed companies

Director/ Chairperson of various agencies attached to DPWH

Assumption of Office: October 12, 2021

Qualification and Relevant Experience

Extensive background and diverse experience in business and government service (Legislative Department)

Directorship in other agencies and listed companies

Director/Chairperson of various agencies attached to DPWH

Profile

Assumption of Office: July 1, 2016

Qualification and Relevant Experience

Extensive background and diverse experience in government service and private sector

Directorship in other agencies and listed companies

Director/Chairperson of various agencies attached to DOF



Carlos G. Dominguez III
Member
Secretary, Department of Finance (DOF)

Assumption of Office: May 8, 2017

Qualification and Relevant Experience

Extensive background and diverse experience in business and government service

Directorship in other agencies and listed companies

Director/ Chairperson of various agencies attached to the DENR



Roy A. Cimatú
Member
Secretary, Department of Environment and Natural Resources (DENR)

Assumption of Office: June 30, 2016

Qualification and Relevant Experience

Extensive background and diverse experience in business and private sector

Directorship in other agencies and listed companies

Director/Chairperson of various agencies attached to the DTI



Ramon M. Lopez
Member
Secretary, Department of Trade and Industry (DTI)



Robert A. Empedrad
Member
Administrator, Maritime Industry Authority (MARINA)



Philip S. Tuazon
Member
Director, Private Sector Representative (PS)



Danah S. Jaramillo
Corporate Board Secretary

Profile

Assumption of Office: March 3, 2020

Qualification and Relevant Experiences

Extensive background and diverse experience in government service (naval service)

Directorship in other agencies and listed companies

Director/Chairperson of various agencies attached to the MARINA

Assumption of Office: April 2007

Qualification and Relevant Experience

Extensive background and diverse experience in business and private sector

Directorship in other agencies and listed companies

PPA, Philweb

Alternate Board Members



George V. Ursabia, Jr.
Undersecretary, Department of
Transportation (DOTr)



Mercedita A. Sombilla
Undersecretary, National Economic
and Development Authority (NEDA)



Jonathan L. Uy
Undersecretary, National Economic
and Development Authority (NEDA)



Maria Catalina E. Cabral
Undersecretary, Department of Public
Works and Highways (DPWH)



Abdulfatak A. Pandapatan
Director, Department of Public Works
and Highways (DPWH)



Antonette C. Tionko
Undersecretary, Department of
Finance (DOF)



Jayson P. Lopez
Director, Department of Finance
(DOF)



Ernesto D. Adobo, Jr.
Undersecretary, Department of Environment
and Natural Resources (DENR)



Norlito A. Eneran
Director, Department of Environment
and Natural Resources (DENR)



Ireneo V. Vizmonte
Undersecretary, Department of Trade
and Industry (DTI)



Mary Jean T. Pacheco
Assistant Secretary, Department of
Trade and Industry (DTI)



Nannette V. Dinopol
Director, Maritime Industry Authority
(MARINA)

Technical Working Group



Primo Elvin L. Siosana
Philippine Ports Authority (PPA)
(June 2018–August 2021)



Evangeline M. Salazar
Private Sector Representative (PS)



Criselle S. Santos
National Economic and Development
Authority (NEDA)



Abdulfatak A. Pandapatan
Department of Public Works and
Highways (DPWH)



Jayson P. Lopez
Department of Finance (DOF)



Norlito A. Eneran
Department of Environment and
Natural Resources (DENR)



Reynaldo D. Lignes
Department of Trade and Industry
(DTI)



Nannette V. Dinopol
Maritime Industry Authority
(MARINA)



Maria Susana B. Garcia
Office of the Government Corporate
Council (OGCC)

Executive Officers



Jay Daniel R. Santiago
General Manager



Hector E. Miale
Assistant General Manager
Operations



Constante T. Fariñas, Jr.
Assistant General Manager
Engineering



Elmer Nonnatus A. Cadano
Assistant General Manager
Finance and Administration

Department Managers

Office of the PPA Board

- | | |
|----------------------------------|----------------|
| 1. Venicius V. Villaseñor | Internal Audit |
|----------------------------------|----------------|

Office of the General Manager

- | | |
|--------------------------------|---|
| 1. Eric E. Dimaculangan | Special Assistant to the Corporate Head II |
| 2. Rigel L. Caabay | Legal Services |
| 3. Cordelia C. Sidon | Port Management Systems
& Organizational Development |
| 4. Angelina A. Llose | Corporate Planning |

Office of the AGM–Operations

- | | |
|--|--|
| 1. Maria Asuncion | |
| Hiyasmin H. Delos Santos | Port Operations & Services |
| 2. Leila L. Martinez | Commercial Services |
| 3. Marygene F. Montenegro | PPA Training Institute |
| 4. Genaro P. Mancio, Jr. | Port Police |
| 5. Gervacio Alfredo N. Balatbat | Information & Communication Technology |

Office of the AGM–Engineering

- | | |
|-------------------------------|-----------------------------------|
| 1. Carlito M. Castillo | Port Construction and Maintenance |
| 2. Rolando K. Perez | Dredging and Survey |
| 3. Elvis R. Medalla | Port Planning and Design |

Office of the AGM–Finance and Administration

- | | |
|----------------------------------|---------------------------|
| 1. Primo Elvin L. Siosana | Controllership |
| (January 2019 – August 2021) | |
| Russel Q. Babadilla | Controllership |
| (September 2021 – Present) | |
| 2. Emerina R. Billones | Treasury |
| 3. Mark Jon S. Palomar | Human Resource Management |
| 4. Eric E. Dimaculangan | Administrative Services |

Port Managers

Manila/Northern Luzon Cluster

- | | |
|-------------------------------|--------------------|
| 1. Annie Lee F. Manese | PMO NCR North |
| 2. Eligio P. Fortajada | PMO NCR South |
| 3. Marieta G. Odicta | PMO Northern Luzon |
| 4. Allan M. Rojo | PMO Bataan/Aurora |

Southern Luzon Cluster

- | | |
|-----------------------------------|-----------------------|
| 1. Joselito O. Sinocruz | PMO Batangas |
| 2. Ma. Magnolia S. Requejo | PMO Bicol |
| 3. Elizalde M. Ulson | PMO Palawan |
| 4. Leo A. Romero | PMO Mindoro |
| 5. Francisquiel O. Mancile | PMO Marinduque/Quezon |
| 6. Oliver S. Rodulfo, Jr. | PMO Masbate |

Visayas Cluster

- | | |
|-------------------------------|---|
| 1. Sarah R. Mijares | PMO Negros Oriental/Siquijor |
| 2. Eduardo P. Goles | PMO Panay/Guimaras |
| 3. Manuel A. Boholano | PMO Eastern Leyte/Samar |
| 4. Loven S. Serran (+) | PMO Negros Occidental/Bacolod/
Banago/BREDCO |
| 5. Bernard C. Calledo | PMO Western Leyte/Biliran |
| 6. James J. Gantalao | PMO Bohol |

Northern Mindanao Cluster

- | | |
|-------------------------------------|-------------------------------------|
| 1. Isidro V. Butaslac, Jr. | PMO Misamis Oriental/Cagayan de Oro |
| 2. Medardo I. Sosobrado, Jr. | PMO Lanao Del Norte/Iligan |
| 3. Mildred J. Padilla | PMO Agusan |
| 4. Froilan U. Caturla | PMO Surigao |
| 5. Subanrio I. Lim | PMO Misamis Occidental/Ozamiz |

Southern Mindanao Cluster

- | | |
|------------------------------|---|
| 1. Analee G. Aguila | PMO Davao |
| 2. Cesar M. Dataya | PMO South Cotabato/Saranggani/Gen. Santos |
| 3. Salvador L. Delina | PMO Zamboanga Del Norte |
| 4. Arcidi S. Jumaani | PMO Zamboanga |

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Philippine Ports Authority

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Philippine Ports Authority



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