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SECRETARY'S CERTIFICATE

I, **JASMIN A. PARARUAN**, duly appointed Corporate Board Secretary of the Philippine Ports Authority (PPA), a government instrumentality attached to the Department of Transportation and Communications, created by virtue of Presidential Decree No. 857, as amended, with principal office at the 6th Floor PPA Head Office Building, A. Bonifacio Drive, South Harbor, Port Area, Manila, and having custody of the Board records of the PPA, do hereby certify:

That, during the Execution Intervention (Board Strategy Review) for CY 2016 of the Board of Directors of the Philippine Ports Authority held on 19 February 2016, at the Ball Room, Misibis Bay, Cagraray Island, Albay, the following Resolution was adopted:

RESOLUTION NO. 2520

"RESOLVED, that on motion duly made and seconded, that after discussion and due deliberation, the following baseline and target standards/measures of PPA's performance, in relation to its new PPA Vision, to wit:

<i>Elements</i>	<i>Standard/Measure</i>	<i>2016</i>	<i>2020</i>
<i>Productivity</i>	<i>No of Container boxes / net ship hour</i>	<i>20-25</i>	
	<i>Metric tons/ net ship hour</i>	<i>70-75</i>	
	<i>RoRo vehicles / net ship hour</i>	<i>35-40</i>	
<i>Efficiency</i>	<i>Average reduction of turnaround time from 2016 BL</i>	<i>TBD</i>	<i>10%</i>
<i>Connectivity</i>	<i>% of customers (domestic ships) paying online</i>	<i>Put up e-payment system</i>	<i>50%</i>
<i>Comfort</i>	<i>Port Users' Needs and Satisfaction Survey (PUNSS) Rating</i>	<i>Satisfactory (3.75)</i>	<i>VS (4.51)</i>
<i>Safety</i>	<i>No of ports with Port Safety, Health and Environment Management System (PSHEMS) certification</i>	<i>6 ports</i>	<i>10</i>
<i>Security</i>	<i>% of ports with VS Internal security audit (based on ISPS) rating</i>	<i>N/A (establish BL)</i>	<i>100%</i>
<i>Environmental Sustainability</i>	<i>No of ports compliant to elevation and seismic resiliency standards</i>	<i>TBD</i>	

be, as it is hereby approved, subject to further discussion among the members of the Management in the second stage of the Strategic Planning."

VISION

By 2030, customers doing business in our ports shall experience full and sustained productivity, efficiency, comfort, connectivity, safety and security.

MISSION

We commit to provide reliable and responsive services in our ports, sustain development of our port communities and environment and be a model corporate agency of the government.

IN WITNESS WHEREOF, I have signed this Secretary's Certificate this 22nd day of February 2016, at 6th Floor PPA Head Office Building, A. Bonifacio Drive, South Harbor, Port Area, Manila.


JASMIN A. PARARUAN
Corporate Board Secretary